

Report for: Cabinet – 18 March 2025

Title: 2024/25 Finance Update Quarter 3 (Period 9)

Item number: 9

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Ward(s) Affected: N/A

Report for Key/ Non-Key Decision Key

1. Introduction

- 1.1 This budget report covers the position at Quarter 3 (Period 9) of the 2024/25 financial year including General Fund (GF) Revenue, Capital, Housing Revenue Account (HRA) and Dedicated Schools Grant (DSG) budgets. The report focuses on significant budget variances including those arising from the forecast non-achievement of approved Medium Term Financial Strategy (MTFS) savings.

General Fund

- 1.2 By the end of the year, the Council is forecast to spend £340m of day to day services for all residents and services for the most vulnerable and £79m on capital investment into schools, roads, the environment and its commercial and operation estate. This is against a budget of £302m and therefore the Council continues to face a challenging financial position in the current year. Through the year, the demand for social care and housing support has continued to increase and the price paid has far exceeded what was expected.
- 1.3 Most services have seen small improvements in their spending against budget since Quarter 2 with the exception of Adult social care where the forecast overspend has increased by almost £1m. This is due to on-going increases in numbers requiring support packages, but particularly an unprecedented increase in number of younger adults (aged 50-64). This trend is new to this quarter and is not reflective of prior years' activity. It is too early to determine if this is the new trend or one-off activity in year however the costs are being experienced now. The overall cost impact of £1.7m has been mitigated to some extent by additional income receipts.
- 1.4 Although the end of year forecast is broadly in line with that reported in quarter 2, there are a number of risks that are being carefully monitored and therefore the end of year outturn remains subject to change. Some risks continue to be driven by external factors, such as increasing inflation and on-going high interest rates which place financial challenges on our residents and businesses and make it harder for the council to collect income due as well as increasing borrowing costs for capital investment. Shortage in the supply within the housing market coupled with high demand is impacting on costs, particularly for nightly accommodation. Within adult social care services, the main driver of the increase since quarter 2 is from demand for services of the cohort of clients aged 50 to 64, presenting with physical disability and mental health needs.
- 1.5 Some risks are more internally focussed. Each service undertakes modelling and scenario planning to determine the financial forecasts as part of regular monthly monitoring however, there are always some unknowns and work continues to deliver all the assumed savings.

- 1.6 With a £37.2m forecast overspend, it is absolutely crucial that every possible action is taken to stop and or reduce non-essential spend between now and the end of March. The Council has a legal requirement to deliver a balanced position each year and may not have sufficient of its own resources to cover the full forecast £37.2m overspend. Mitigations that will be applied includes any unused contingency budgets, and a further forensic review of the Council's balance sheet to provide one off in year contributions to fund the overspend. However, this may not be sufficient and reaching a balanced position at the year-end may require some use of Exceptional Financial Support (EFS) from government, who have agreed in principle that up to £28m could be drawn down. This doesn't come without on-going financial implications particularly if the Council uses the ESF permission to borrow to fund the gap. Each £1m of EFS used will add £72,000 to revenue costs each year for the next 20 years.

Dedicated Schools Grant (DSG)

- 1.7 The Dedicated Schools Grant (DSG) forecast at Quarter 3 remains in line with the previous two quarters and stands at £2.6m overspend. The main pressure remains in the High Needs Block (HNB) which supports delivery for children with Special Education Needs and Disabilities (SEND). The in-year position is consistent with the overall recovery plan as set out in the Safety Valve agreement, where the programme is expected to bring the HNB back into surplus by March 2028.

Housing Revenue Account (HRA)

- 1.8 The Housing Revenue Account reports a Quarter 3 forecast surplus of £5.976m. While this is £2.627m less than the budgeted assumption, it is a £1.611m improvement from the Quarter 2 forecast. This improvement has largely been driven by re-categorisation of some costs between revenue and capital and delays in commencing some capital programmes of work which has resulted in lower borrowing costs than originally assumed when the budget was set in March 2024.

Capital

- 1.9 The General Fund capital forecast spend at Quarter 3 is £79.235m which is £44.6m under the revised budget (Quarter 2 £22.8m underspend). The HRA capital forecast spend is £239.4m, which is £86.2m under the revised budget. This is in line with the Quarter 2 position.
- 1.10 A number of budget adjustments are proposed against the general fund capital programme notably, the inclusion of £20m capital budget for exceptional financial support if required; the deletion of the Wards corner Development budget (£5.8m) and the re-profiling of £8.6m budget into future years.

2. Cabinet Member Introduction

- 2.1 Like councils across London and across the country we are facing serious rises in the cost and need for social care and temporary accommodation. The cost of temporary accommodation in London went up 68% last year. This report sets out how the cost and need for local public services has changed over the last quarter.
- 2.2 The cost of adult social care is now projected to be almost £1m higher than in quarter 2, with a rise in the number of people requiring support packages and the number of adults aged 50-64 requiring physical disability or mental health support. The cost of our local public services is now set to be £37.2m higher than projected last year.
- 2.3 Haringey is a borough with high levels of deprivation and deep inequalities between east and west. We are ambitious for our borough and our residents despite our difficult financial circumstances – and we work tirelessly to make the borough fairer and greener with the tools and funds that we have.

- 2.4 98% of all our schools are good or outstanding, Haringey Children's services were graded 'Good' by Ofsted and SEND received the highest possible grading.
- 2.5 Our priority capital investments are continuing – especially where they save us revenue costs in the long-run. We will continue to build new council homes – creating affordable homes that our residents need and reducing the costs that unaffordable housing causes for other public services. We are well on the way to delivering at least 3,000 new, high quality council homes by 2031 – with more than 700 completed and 2,000 under construction.
- 2.6 We are planting thousands of street trees. Haringey Learns helps adults obtain the education they need to progress and Haringey Works, our bespoke employment support service, assists hundreds of residents into work. We are a borough full of energy and potential.
- 2.7 For historic reasons, Haringey is considered an outer London borough for funding purposes (although inner London for statistical purposes) but has all the cost pressures of an inner London borough. We also have lower than average business rates receipts and a lower than average band C (rather than D) for council tax – which means lower revenue for our local budget.
- 2.8 The Housing Revenue Account (HRA) is affected by the rising cost of repairs, the high number of voids and the number of properties that require renovation work to address with damp and mould. Our capital programme is under constant review to reduce the revenue costs of borrowing – and a number of projects have been paused. For our general fund – our day-to-day spending – we have found around £20m in efficiency savings and have put in place extraordinary measures to reduce spending.

3. **Recommendations**

Cabinet is recommended to:

- 3.1. Note the forecast total revenue outturn variance for the General Fund of **£37.2m** comprising **£29.7m** base budget pressures and **£7.5m** non delivery of savings delivery. (Section 6, Table 1, Table 2 and Appendices 1 & 3).
- 3.2. Approve the revenue budget virements and receipt of grants as set out in Appendix 6.
- 3.3. Note the net DSG forecast of £2.6m overspend. (Section 6 and Appendix 1).
- 3.4. Note the net Housing Revenue Account (HRA) forecast surplus is £5.976m, which is £2.627m lower than anticipated when the budget was set. (Section 6 and Appendix 2).
- 3.5. Note the forecast General Fund and HRA Capital expenditure of £239.4m in 2024/25 (including enabling budgets) which equates to 65% of the total current programme for 2024/25. (Section 8 and Appendix 4).
- 3.6. Approve the proposed budget adjustments and virements to the capital programme as set out in Table 3 and Appendices 5 and 6.
- 3.7. Note the debt write-offs approved in Quarter 3 2024/25 which have been approved by the Director of Finance under delegated authority, or for those above £50,000, by the Cabinet Member for Finance (Appendix 7) as set out in the Constitution.

- 3.8. Approve the creation of a new capital scheme titled “Tottenham Parks” with a budget of £1.5m funded from reducing the budget for Down Lane Park.

4. **Reason for Decision**

- 4.1 A strong financial management framework, including oversight by Members and senior management is an essential part of delivering the council’s priorities as set out in the Corporate Delivery Plan and to meet its statutory duties. This is made more critically important than ever because of the uncertainties surrounding the Council’s uncertain and challenging financial position, which is impacted by Government funding, high demand for services, particularly for the most vulnerable and the wider economic outlook.

5. **Alternative Options Considered**

- 5.1 The report of the management of the Council’s financial resources is a key part of the role of the Director of Finance (Section 151 Officer) in helping members to exercise their role and no other options have therefore been considered.

6. **General Fund Revenue Outturn and Un-forecast Risks & Issues**

Forecast Revenue Outturn

- 6.1. Table 1 below sets out the end of year forecast as at Quarter 3 for services against the budget that was agreed by full Council in March 2024. These are presented by Directorate and illustrate where variances are a result of pressures on the base budget or from the non-delivery of anticipated savings in the year. The forecast of the Dedicated Schools Grant (DSG) and the Housing Revenue Account (HRA) is also shown to provide the overall position.
- 6.2. As highlighted in Section 1, the most significant areas of forecast overspend are adult social care at 41% (Quarter 2 39.2%), Housing Demand at 32% and Children’s at 12% which together account for 85% (Quarter 2 83.3%) of the total overspend. Housing Demand and Children’s have remained in line with the Quarter 2 forecasts but adult social care continues to show an upward increase.

Table 1 – Revenue Budget Monitoring Forecast for Quarter 3 2024/25

Management Area	Revised 2024/25 Budget	Total Full Year Forecast	Base Budget (over/ under- spend)	Non Delivery of Savings	Q3 P9 Total Variance	Q2 P6 Total Variance	Movem ent Q2 P6 to Q3 P9
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Children's Services	76,159	80,499	4,108	232	4,340	4,454	(114)
Director of Adult & Social Services	79,721	95,166	11,759	3,686	15,445	14,585	860
Housing Demand	23,457	35,445	11,179	809	11,988	11,952	36
Director of Public Health	19,455	19,455	(50)	50			
Environment & Resident Experience	15,166	14,440	(1,423)	697	(726)	(426)	(300)
Environment & Resident Experience HB	2,542	7,542	5,000			3,500	
Placemaking & Housing	3,926	4,506	174	406	580	806	(226)
Culture, Strategy & Engagement	13,523	14,204	(153)	835	682	1,025	(343)
Finance, Procurement and Audit	86	508	(43)	465	422	351	71
Directorate Service- Total	234,036	271,767	30,551	7,180	36,231	36,246	(15)
Corporate Budgets - Non Service	67,997	68,995	654	343	997	954	43
General Fund- Directorate Service & Non-Service	302,033	340,761	31,206	7,523	37,229	37,200	28
External Finance	(302,052)					0	
GENERAL FUND TOTAL	(19)	340,761	31,206	7,523	37,229	37,200	28
DSG	-	2,584	2,584		2,584	2,566	18
HRA	-	2,627	2,627		2,627	4,238	(1,611)
HARINGEY TOTAL	(19)	345,972	36,416	7,523	42,439	44,005	(1,566)

Progress against 2025/26 Savings and Management Actions

- 6.3. Officers continue to monitor delivery of all agreed savings and management actions for 2024/25 and beyond as part of the monthly budget monitoring processes.

- 6.4. A summary of progress is shown in Table 2 below with a more detailed analysis of delivery against the £20.4m savings found in Appendix 3.
- 6.5. At Quarter 3 £12.9m (63%) of the total savings and management actions for the year are forecast to deliver as planned as summarised in Table 2 in line with the Quarter 2 forecast.

Table 2 Total Savings and Management Actions Delivery

Management Area	2024/25 Savings Target	Projected Full Year savings	2024/25 Savings (surplus)/ shortfall	Green	Amber	Red
Children's Services	462	230	232	230	0	232
Adults, Health & Communities	8,245	4,750	3,495	3,047	1,703	3,495
Environment & Neighbourhoods	3,028	2,381	647	2,381	0	647
Placemaking & Housing	275	110	165	110	0	165
Culture, Strategy & Engagement	1,436	635	801	115	520	801
Corporate	43	0	43	0	43	0
Savings TOTAL	13,489	8,106	5,383	5,883	2,266	5,340
Management Actions TOTAL	6,909	4,769	2,140	4,112	932	1,865
TOTAL	20,398	12,875	7,523	9,995	3,198	7,205

- 6.6. Monitoring of delivery against the **£6.909m** of agreed management actions and efficiencies takes place at Directorate management team level and reported to Corporate Leadership Team on a monthly basis.
- 6.7. Services also continue to monitor deliverability of savings and management actions agreed for 2025/26 and beyond.
- 6.8. The 2025/26 budget agreed by Council on 3 March has written off £440,000 of the £10m of non-delivered savings in 2024/25. The remaining are assumed to be delivered in full in 2025/26 and the Council, through its Financial Recovery Plan is putting in stronger controls for monitoring and reporting on the delivery of all savings planned for 2025/26. The Council needs to be in a position that all savings agreed each year are delivered in full.

Risks and Issues

- 6.9. The forecast delivery of agreed MTFS savings at Quarter 3 is in line with that reported in Quarter 2 although £10.4m savings remain ragged Amber or Red (£10.5m Quarter 2).
- 6.10. External factors could further negatively impact the Quarter 3 forecasts. After reaching 1.7% in September, CPI started to increase again and reached 3% in January. Although CPI is calculated against a range of goods and services, the increase above the 2% target suggests that the socioeconomic situation remains volatile and the pressure on day to day living costs has not abated. The latest data from the Office for National Statistics shows annual average regular earnings growth well above current inflation for both the private sector (6.2%) and the

public sector (4.7%). However, whilst local data show that there have been improvements in median hourly pay for Haringey residents, many still earn below the London Living wage and in-work poverty is still likely to be a significant issue for many residents.

- 6.11. The Bank of England (BoE) has reduced the base rate since the last report and it now stands at 4.50%. Although this is a positive direction of travel, the Office for Budget Responsibility (OBR) continue to forecast a slow reduction, not reaching 3.5% until 2029. The Council will continue to see relatively high costs of borrowing as will individuals and businesses. The international political landscape also remains volatile and could negatively impact on the current levels of inflation and interest rates. Officers continue to engage with external treasury advisors to keep abreast of future forecasts notably on bank rates.
- 6.12. All of this suggests that collection of money owed to the Council is likely to remain challenging and is likely to require additional provision made this financial year to cover bad debts. The Quarter 2 report made clear that some key income streams (Parking, Adults social care and Housing Benefit) had already been reviewed and forecasts included an allowance for provision top up. Since then, further due diligence has been undertaken and additional provision may be required, including an increase for housing benefit recovery. This has not currently been factored into the forecast in Table 1.
- 6.13. The Council also has a number of contingent liabilities, the majority of which are property related. Accounting rules do not require specific provision to be set aside until there is more certainty over these crystallising into genuine costs and officers continue to take actions to mitigate against this happening. However, it must be recognised that this remains a risk on the year end position. A further update will be provided in the outturn report.
- 6.14. Further due diligence has taken place since the last report and there is now an increased level of confidence over the assumed funding contributions from Health partners. However, there are new emerging financial risks in demand relating to clients with physical disabilities needing support and ending some historic joint funding arrangements with health. Although these new pressures may be partially offset by increased income from collection of client contributions this could impact on the forecast position. Additionally, although Housing Demand forecast remains in line with the Quarter 2 figures, the service are continuing to see increases in nightly paid accommodation, which present a risk to the forecast and year end position.
- 6.15. A £3.5m forecast overspend against the Housing Benefit budgets was included in the Quarter 2 forecasts. The key drivers for this were increased bad debt provision, subsidy loss due to 'Local Authority error in overpayments' which are funded by the DWP to a threshold and the council liable for anything over that threshold; and unfunded spend on Supported Exempt Accommodation (SEA) that we are legally liable to pay. A Board was created at the end of last financial year to ensure a co-ordinated council wide approach is taken to address the quality, compliance and affordability of supported accommodation provision in Haringey within the broader Housing and Homelessness Strategies. As this work progresses, there remains a risk that it highlights further cases where subsidy has been applied incorrectly leading to increased arrears and bad debt provision. The delays in timely completion of annual grant claims also increases the risk of un-assumed cost pressures.
- 6.16. Although the overall general fund forecast has remained in line with that reported at Quarter 2, there remains an unquantifiable risk that the forecasts themselves are not as accurate as they could be. This is always a risk but made more significant this year due to the Council's weak financial position and the Council is putting in place controls to strengthen forecasting in future years. However, the lack of any balance sheet resilience and the available use of reserves to mitigate any increase in overspend at the year end means the Council could require use of EFS in 2024/25.

- 6.17. As highlighted over the course of the year, schools across Haringey continue to face financial difficulties in operating within their allocated budgets. At Quarter 2, the reported total net deficit was £5.6m. The data received from schools for Quarter 3 suggests an improved position to £3.8m however this should be treated with caution and further review is underway. The School's Finance team and the School's HR team are actively working with individual schools to address the level of deficits, where financial recovery plans have been established in 21 schools. Appendix 1 provides more detail.
- 6.18. In summary, even at this late stage in the financial year, there remains some risk that the current **£37.2m** forecast overspend will change by the year end.
- 6.19. As outlined in the last report, a number of **actions to reduce expenditure** have already been put in place as a consequence of the emerging in year overspend. These include:
- Restrictions on non-essential spending.
 - Tighter controls on recruitment and temporary staff.
 - Tighter controls on contract spend and renewals.
- 6.20. Although now in the final quarter of the year, any additional action taken to bring the forecast down or avoid further increases must be considered. The Chief Executive and Director of Finance have implemented financial recovery arrangements whose remit will look at identifying any further controls that can be implemented now as well as focusing on remaining within budget from April 2025 and will continue into 2025/26.
- 6.21. The current 2024/25 budget was set with an assumed drawdown of £5.1m from reserve balances and the £37.2m overspend figure assumes that this goes ahead. The last report highlighted that reliance on remaining reserve balances was not an option to balance the position for year-end as they have reached unsustainable levels. Other options to at least partially mitigate the final 2024/25 outturn position include:
- Application of un-applied contingency budget (£7 - £9m)
 - Further review of remaining reserve balances
 - Review of full balance sheet as part of the end of year closedown
 - Haringey allocation of the distribution of the business rates levy account surplus (£688,000)
- 6.22. It is possible that these will be insufficient to cover the full extent of the overspend and therefore the Council may need to rely on Exceptional Financial Support (EFS) from Government to meet the gap. Government have agreed in principle that up to £28m can be drawn down as EFS for 2024/25 and this could be required in full to enable a balanced position at the year end. This is assumed to be funded through borrowing.
- 6.23. Any EFS comes at a financial cost and efforts must continue down to the last day of the financial year to reduce the call on this. Every £1m reduction in EFS means £72,000 avoided in additional borrowing costs.
- 6.24. Appendix 1 and Table 4 sets out the full details of service spend and end of year forecasts, together with details of any mitigating action.

7 Council Debt and Write Offs for Quarter 3

- 7.1 Appendix 7 provides a summary of the council debts which have been written off in Quarter 3, totalling **£9,401,593.75**. Of this, **£9,166,221.38** is made up of 40,229 individual debts under £50,000 which largely relate to Parking and housing rent. Following review of the individual cases, these are deemed extremely unlikely to be recovered and have been approved for write

off by the Director of Finance (S151 Officer) under delegated authority and as set out in the Financial Regulations. All write offs have been funded through the Council's bad debts provision, but the level of debts remains high, and improving-income collection rates, must be a priority going forward.

- 7.2 Under Haringey's constitution debts of £50,000 or more proposed for write off require the approval of the Cabinet Member for Finance and Resources or Cabinet. This quarter there are three such debts totalling **£235,372.37** which have all been approved by the Cabinet Member for Finance and Resources. Details of these are set out in Appendix 7.

8. Capital Expenditure Forecast at Quarter Three

- 8.1 As shown in Table 3, the Quarter 3, the revised budget for the Capital Programme in 2024/25 is £370m (£123.8m for General Fund and £246.3m for the HRA). Based on spend to date, the forecast outturn position is £79.2m (64%) for the General Fund and £160.1m (65%) for the HRA.

Table 3 – 2024/25 Capital Expenditure Analysis as at Quarter Three

Directorate	2024/25 Revised Budget (£'000)	2024/25 Qtr 3 Budget Adjustments (£'000)	2024/25 Revised Budget (after adjustments) (£'000)	2024/25 Qtr 3 Forecast (£'000)	2024/25 Budget Variance (£'000)	Variance Btw. Qtr 3 & Qtr 2 (£'000)
Children's Services	17,151	(1,196)	15,954	14,553	(1,401)	(1,445)
Adults, Health & Communities	7,041	402	7,444	4,977	(2,467)	(1,938)
Environment & Resident Experience	24,810	(2,084)	22,726	19,412	(3,314)	(5,581)
Placemaking & Housing (Excl. Enabling Budgets)	38,786	(10,666)	28,120	19,132	(8,988)	(9,726)
Culture, Strategy & Engagement	17,219	(1,014)	16,205	11,063	(5,142)	(2,905)
General Fund (Excl. Enabling Budgets)	105,007	(14,557)	90,450	69,138	(21,312)	(21,594)
Enabling Budgets						
Placemaking & Housing	10,873	60	10,933	7,653	(3,280)	(1,201)
Enabling budgets include the following capital schemes: 421, 430, 509 & 699						
Corporate Items	2,503	19,940	22,443	2,444	(20,000)	(60)
General Fund Total	118,383	5,443	123,826	79,235	(44,591)	(22,855)
HRA - Housing Revenue Account	246,331	0	246,331	160,123	(86,208)	(3,535)
Total	246,331	0	246,331	160,123	(86,208)	(3,535)
OVERALL TOTAL	364,714	5,443	370,157	239,357	(130,799)	(26,391)

- 8.2 The Quarter 3 General Fund capital budget has been adjusted upwards by £5.4m from £118.4m to £123.8m. A summary of these movements is as follows:

Reason for Quarter 3 Budget Movement	Amount (£'000)
Budget increase for Exceptional Financial Support	20,000
Budget increase for New & additional 2024/25 Grant awards	1,417
Budget increase for Transfer from Opportunity Investment Fund Productive Valley Fund Grant Funded Reserve	1,136
Budget reduction for 2024/25 budget reprofiled to future years	(8,577)
Budget deletion for Wards Corner Development	(5,785)
Budget deletion for Brownfield Land Release Funding returned to DLUHC	(2,749)
Total	5,443

- 8.3 The remainder of this section provides a high-level summary of the main areas of spend in the General Fund Capital Programme with full details and reasons for the variation against budget set out in Appendix 4 and the full updated five-year programme in Appendix 5. Full details of the HRA Capital Programme is set out in Appendix 2.
- 8.4 **Schools** – the forecast spend of £14.5m is against the revised budget of £16m towards the improvements to primary and secondary school building services such as boiler replacement, roofs, windows and other external works at a number of maintained schools as well as for the removal of RAAC in schools and delivery of projects under the Safety Valve Programme.
- 8.5 **Disabled Facilities Grant (DFG) and Aids and Adaptations** – forecast spend of £1.5m (48%) of the £3.5m grant received for DFGs, Aids and Adaptations. The anticipated reduction in forecast is a result of staffing shortages for delivering the works and procurement implementation issues which was experienced during the first two quarters of this financial year but have now been resolved.
- 8.6 **Community Alarm Services** – forecast spend of £3.4m of the £3.9m budget towards providing Community Alarm Services, Assistive Technology (A2D programme), Canning Crescent, and Locality Hub capital works.
- 8.7 **Transport and Highways Infrastructure** – forecast spend of £7.2m of the £7.8m revised budget towards Street Lighting, Borough Roads (Inc. Road Danger Reduction) and Structures.
- 8.8 **Parkland Walk Bridges** – forecast spend of £2.9m for 2024/25.
- 8.9 **Environment** – forecast spend of £2.5m of the £3.2m revised budget towards Walking and Cycling Action Plan (WCAP), School Streets, Low Traffic Neighbourhoods (LTNs) and Active Travel capital programmes and the TfL Local Implementation Plan. The reduction in forecast can be attributed to unanticipated delays in the development of the Walking and Cycling Action

Plan – Strategic Cycle Routes delivery and the delay in the proposed delivery of three LTN's under School Streets.

- 8.10 **Leisure Services** – forecast spend of £2.2m of the £2.3m revised budget towards the insourcing of Leisure Services (incl. ICT). This is largely due to the current contract commitments extending into next financial year (2025/26).
- 8.11 **Regeneration Programmes** – forecast spend of £12.1m of the £15.3m revised budget towards Tottenham Hale, South Tottenham, Wood Green Regeneration programme (including Down Lane Park capital works).
- 8.12 The capital programme now assumes the creation of a budget for **Tottenham Parks** through the re-distribution of the budget that was originally for Down Lane Park.
- 8.13 There is residual contractual spend on the DEN projects of £300,000 to enable it to meet its contractual commitments.
- 8.14 **Selby** – forecast spend of £1.3m of the 2024/25 revised budget towards Selby Urban Village phase one capital works for the continued development of the scheme.
- 8.15 **Corporate Landlord** – forecast spend of £2.8m of the £6.8m revised budget towards Corporate Landlord and commercial remediation (including Energy Performance Certificate improvement capital works).
- 8.16 **Digital and IT** – forecast spend of £5.7m of the £10.4m revised budget towards Digital Services (ICT software's & Hardware equipment's) capital projects.
- 8.17 **Civic Centre** – forecast send of £1.1m of the £1.6m revised budget towards Civic centre capital works.

9 Contribution to the Corporate Delivery Plan 2022-2024 High level Strategic outcomes.

- 9.1 The Council's budget aligns to and provides the financial means to support the delivery of the Corporate Delivery Plan outcomes.

10 Carbon and Climate Change

- 10.1 The proposed recommendations have no direct impact on carbon emissions, energy usage or climate change adaptation.

11 Statutory Officers Comments **Finance**

- 11.1 This is a report of the Director of Finance and therefore financial implications have been highlighted throughout the report. The factors with which the authority is facing and impacting on its financial position are challenging, caused by increasing demand, inflation and wider economic pressures. The Council is working to identify and put into effect additional mitigating actions in 2024/25 to reduce spending by the year and such mitigations and controls on non essential spending will continue into 2025/26.
- 11.2 This report includes the impact of budget pressures identified to date and it is very important that the focus to mitigate these pressures continues. This includes increasing control of major costs areas, including staff costs, contract costs and capital spend.

- 11.3 A full review of reserves and the Council's balance sheet is underway to determine any one-off contributions that can be utilised in year to fund the overspend position but this is unlikely to be sufficient and some use of Exceptional Financial Support from Government may be required.
- 11.4 The Council's reserves position is lower than average for a council of this size and a medium to long term objective must be to increase balances to manage the many risks and uncertainties and strengthen the Council's financial resilience.

Strategic Procurement

- 11.5 Strategic Procurement notes the contents of this report and will continue to work with services to enable cost reductions and efficiencies across the £600m spent on contracts each year.

Legal

- 11.6 The Assistant Director of Legal & Governance has been consulted on this report and makes the following comments.
- 11.7 The Council is under a duty to maintain a balanced budget. In exercising that duty, the Council must also take into account its fiduciary duties to the council tax payers of Haringey. Pursuant to section 28 of the Local Government Act 2003, the Council is under a statutory duty to periodically conduct a budget monitoring exercise of its expenditure and income against the budget calculations during the financial year. If the monitoring establishes that the budgetary situation has deteriorated, the Council must take such remedial action as it considers necessary to deal with any projected overspends. This could include action to reduce spending, income generation or other measures to bring budget pressures under control for the rest of the year. The Council must act reasonably and in accordance with its statutory duties when taking necessary action to reduce any expected overspend.
- 11.8 Pursuant to the Executive 'Financial management and resources' function set out at Part Three, Section C of the Constitution, the Cabinet is responsible for approving both virements and debt write offs in excess of certain limits as set out in the Financial Regulations at Part Four, Section I, Regulations 5.31, 5.32 & 8.15(c) respectively.
- 11.9 Pursuant to Part Four, Section J (Contract Procedure Rules – Rule 17.1) of the Constitution, the Cabinet is responsible for approving grants from external bodies above £500,000.
- 11.10 The government has agreed to provide local authorities with support via the Exceptional Financial Support framework, following requests from authorities for assistance to manage financial pressures they consider unmanageable. Support via the framework is usually provided in the form of a capitalisation direction which permits a local authority to meet revenue costs through capital resources. There is a clear expectation that authorities continue to manage and mitigate their financial pressures. Support is provided on condition that each local authority is subject to an external assurance review
- 11.11 In light of the above, there is no legal reason why Cabinet cannot adopt the Recommendations contained in the report.

Equalities

- 11.12 The Council has a public sector equality duty under the Equalities Act (2010) to have due regard to:
- Eliminate discrimination, harassment and victimisation and any other conduct prohibited under the Act
 - Advance equality of opportunity between people who share those protected characteristics and people who do not.
 - Foster good relations between people who share those characteristics and people who do not.
- 11.13 The three parts of the duty applies to the following protected characteristics: age, disability, gender reassignment, pregnancy/maternity, race, religion/faith, sex and sexual orientation. Marriage and civil partnership status applies to the first part of the duty.
- 11.14 Although it is not enforced in legislation as a protected characteristic, Haringey Council treats socioeconomic status as a local protected characteristic.
- 11.15 This budget report covers the position at Quarter 3 (Period 6) of the 2024/25 financial year including General Fund (GF) Revenue, Capital, Housing Revenue Account (HRA) and Dedicated Schools Grant (DSG) budgets. The report focuses on significant budget variances including those arising as a result of the forecast non-achievement of approved MTFS savings.
- 11.16 It also includes proposed budget virements or adjustments. The recommendations in the report are not anticipated to have a negative impact on any groups with protected characteristics. In addition to this the Councils saving programme is subject to an equality assessment, which acts to mitigate against any potential impacts for those living and working in the Borough.

12 Appendices

Appendix 1 – Directorate Level Forecast
Appendix 2 – HRA Forecast
Appendix 3 – MTFS Savings Delivery
Appendix 4 – Capital Programme Level Forecast
Appendix 5 – 2023/27 Revised General Fund (GF) Capital Budget
Appendix 6 – Proposed Virements (Revenue and Capital)
Appendix 7 – Debt Write Off (includes less than £50,000 and greater than £50,000)

13 Background Papers (Local Government (Access to Information) Act 1985)

- 13.1 None

Appendix 1 – Directorate Level Forecasts.

Table 4 below shows the full forecast across all Directorates followed by more detailed explanations for any under or overspends that are forecast for the year.

Table 4 – Full Details of Quarter 3 Directorate Forecasts

Management Area	Revised 2024/25 Budget	P9 Outturn Forecast	Q3 P9 Forecast to Budget Variance	Q2 P6 Forecast to Budget Variance	Movement in Variance from Q2 P6 to Q3 P9
Corporate Budgets	68,083,586	69,502,962	1,419,376	1,325,240	114,658
Corporate Budgets – Non Service	67,997,355	68,994,845	997,489	954,089	43,400
Finance, Procurement Audit	86,231	508,117	421,887	426,151	71,258
Chief Executive	33,300	265,392	232,092	232,792	(700)
Corporate Finance	52,931	242,725	189,795	117,837	71,958
Culture, Strategy and Engagement	13,522,590	14,204,308	681,719	928,187	(342,893)
Legal & Governance	5,317,107	5,094,828	(222,279)	35,163	(257,442)
Strategy & Communication	124,189	368,703	244,514	157,120	87,394
Human Resources	781,118	575,510	(205,608)	(122,933)	(82,675)
Digital Services	2,119,439	2,119,439	0	36,359	(36,359)
Transformation & Resources	372,530	508,340	135,810	145,000	(9,190)
Libraries	3,867,747	4,613,881	746,134	771,703	(25,569)
Culture, Museums & Archives	940,460	923,607	(16,853)	2,200	(19,053)
Environment and Resident Experience	17,708,199	20,482,251	2,774,052	2,683,565	(299,738)
Parking & Highways	-16,012,604	-17,724,235	-1,711,631	-1,515,972	-195,659
Community Safety, Waste & Enforcement	22,665,019	22,708,610	43,591	68,416	-24,825
E&N Management & Support	1,818,133	1,992,104	173,971	160,146	13,825
Parks & Leisure	3,616,428	3,838,467	222,039	98,568	123,471
Operational Facilities Management	145,080	587,678	442,598	441,442	1,156
Corporate & Customer Services	4,846,026	8,449,509	3,603,483	3,821,190	-217,706
Transport and Travel	630,118	630,118	0	0	0

Management Area	Revised 2024/25 Budget	P9 Outturn Forecast	Q3 P9 Forecast to Budget Variance	Q2 P6 Forecast to Budget Variance	Movement in Variance from Q2 P6 to Q3 P9
Adult, Health and Communities	122,633,544	150,066,596	27,433,052	26,353,860	896,215
Director of Adult & Social Services	78,710,679	94,144,212	15,433,533	14,038,131	1,395,402
Housing Demand	23,457,350	35,445,165	11,987,815	11,952,007	35,807
Director of Public Health	19,455,415	19,455,415	0	0	0
Assistant Director for Commissioning	1,010,100	1,021,804	11,704	546,699	-534,995
Children's Services	76,158,543	80,498,784	4,340,241	4,246,525	-78,709
Director of Children Services	2,161,042	2,289,621	128,579	181,329	-52,750
Commissioning	2,553,030	2,483,255	-69,775	-5,510	-28,835
Prevention & Early Intervention	18,063,593	19,321,751	1,258,158	1,268,506	-10,348
Children & Families	49,122,998	52,076,097	2,953,099	3,030,578	-77,480
Assistant Director for Schools	4,257,880	4,328,060	70,180	-20,523	90,704
Placemaking and Housing	3,926,432	4,506,492	580,060	665,408	-225,791
Director of Housing, Regen and Place	164,667	120,470	-44,197	-37,360	-6,837
Capital Projects and Property	-1,760,053	-1,184,464	575,589	694,747	-119,158
Planning Building Standards & Sustainability	2,492,769	2,541,437	48,669	148,464	-99,795
Regeneration & Economic Development	3,029,049	3,029,049	0	0	0
Management Total	302,032,893	339,261,393	37,228,500	36,202,784	63,742

CULTURE, STRATEGY & ENGAGEMENT (CSE)

Over budget £0.682m (£1.025m Qtr2)

The Quarter 3 overspend of £682,000 represents a favourable movement of £343,000 from Quarter 2. The key driver of this (£201,000) is Legal Services who are anticipating exceeding the allocated income targets due to the high levels of demand the service it is currently experiencing. This will be negated by correspondingly higher costs within the client services and therefore does not benefit the Council's outturn overall. All other service areas are showing movements less than £100,000 compared to Quarter 2.

The key contribution to the overspend at Quarter 3 remains within Libraries (£746,000 / Q2: £772,000). The public consultation on changes to opening hours has concluded and the £675,000 saving is expected to begin during Quarter 1 of 2025/26. The service continues to mitigate the shortfall as far as possible by holding vacancies. Premises related costs (energy and NNDR) and the projected income shortfall makes up the balance.

The other significant adverse variances are (i) Corporate Communications (£245,000 / Q2: £157,000) where there has been a downwards revision in the projected communications income against the stretching income targets, hampered by the continued delay in the River Park House advertising project and the loss of the Civic as a filming venue; and (ii) the Directorate's own share of digital transformation savings where full slippage into 2025/26 (£145,000) is anticipated. Full delivery of the savings is still expected to be achieved in 2025/26.

The Digital and Change restructure will complete in February. The majority of redundancy costs for affected staff will be funded from flexible use of capital receipts. The Service is mitigating the revenue impact of the remaining redundancy costs by a phased recruitment into the new structure and early release of agency staff.

FINANCE, PROCUREMENT & AUDIT

Over budget £0.422m (P6 £0.351m)

The Quarter 3 overspend of £422,000 is a £71,000 adverse movement on Quarter 2. This is the result of increased spend within Strategic Procurement where unforeseen legislative changes in the Procurement Act it has made it necessary to rapidly implement a suite of dynamic purchases on one of our procurement platforms ahead of February (approved by Cabinet in November).

CORPORATE BUDGETS-Non-Service

Over budget £0.997m (P6 £0.954m)

The forecast at Quarter 3 is in line with Quarter 2. The main contributing factors for the overspend are a £690,000 increase in pension costs for former employees, a reduction in forecasted Dedicated Schools Grant recharge income of £400,000 and forecast non-delivery of planned savings associated with reducing bank charges of £300,000. The latter has been written off for 2025/26 as no longer achievable.

CHILDREN'S SERVICES

Over budget £4.340m (P6 £4.454m)

The Children and Young People Service is forecasting a pressure of £4.34m in Quarter 3 and there has been a positive movement of £114,000 since Quarter 2. The movement is made up of several non-material movements across all the services in Directorate.

The main pressures continue to be in Safeguarding and Social Care where there is a pressure of £2.95m. Despite our strong early intervention and prevention services which means in recent years we have seen a decline in the number of children looked after and child plans, demand monitoring shows that the average number of children with child protection plans is increasing slightly within this current year. At the end of December, we had 310 looked after children compared to 334 in Quarter 2 and 187 children on child protection plans compared to 185 at the end of last year. This number peaked at 197 in August, and close monitoring continues.

As noted in Quarter 2, most of the pressure relates to children's placements and the support provided to families who are intentionally homeless or who have no recourse to public funds. The placement pressure continues to be around £2.5m and are being mitigated by delivery of the savings programme. Monthly tracking of costs shows that average unit costs for residential and supported accommodation placements continue to rise, and, in this quarter, independent fostering agency costs rise too. The Council continues to support children to step down into family placements wherever possible as these are better for children and lower cost and through family network meetings, identify support in the wider family network to prevent children coming into care. Working with colleagues in health to agree shared costs for children with complex needs.

There has been no material movement in Early Help, Prevention and SEND services since Quarter 2 and there remains a pressure of £1.258m. As noted previously, this relates to Education Psychology Services costs having to be fully met by the General Fund (£550,000) rather than the Dedicated Schools Grant and increased costs for the SEND transport service (£380,000) as a result of rising numbers of children with Education, Health and Care plans and associated costs such as home to school transport. The service continues to implement several strategies to reduce costs in this area including providing personal transport budgets to parents and carers to arrange their own travel and providing children with independent travel training.

Overall, projects are on track to deliver savings and the overachievement of savings in some areas is mitigating pressures for both rising unit costs for some placements and those savings which are forecast to not achieve the target.

ADULT SOCIAL CARE

Over budget £15.445m (P6 £14.585m)

At Quarter 2, Adult Social Care was predicting a forecast position of £14.5m cost pressures but this has increased to £15.6m, an adverse movement of £1.1m. The number of older adults with a support package continues to increase, and the service is experiencing an unprecedented increase in the number of younger adults (aged 50-64), requiring support packages. This trend is new and is not reflective of prior years' activity. It is too early to determine if this is the new trend or one-off activity in year. There continues increased cost associated with complex cases over and above what had been expected when the budget was set, particularly where there is a need for specialist care provision.

Conversely, there has been a lower than predicted number of young people transitioning into adult social care from children's services. It expected that this trend is likely to change next year. Work is currently undergoing through the new transitions service to more accurately forecast future cost.

Reconciliation of the Joint funded arrangements with the NHS is ongoing and has resulted in an additional forecast income of £600k to date that was not previously accounted for in projections. There remain ongoing discussions between adult social care and Health on individual support packages identified as meeting the criteria for joint funded arrangements that will feed into budget forecasting moving forward.

Work continues to clear the backlog of financial assessments and this is expected to be concluded by the end of this financial year which will give us greater clarity of the income generated and its impact moving forward.

Continued Risk

The current trend to date indicates there will continue to be an increase in activity and spend of support packages into Quarter 4.

There are risks associated with delivery of a large savings target which are being closely monitored at the Adults Change Board and the directorate. Work has been conducted to identify deliverable savings and to reprofile savings that will not be delivered as stated.

HOUSING DEMAND

Over budget £11.998m (P6 £11.952m)

The forecast for Quarter 3 has remained relatively stable, with just a slight increase in the overspend of £22,000 from last month. This is due to detailed work to review and re-baseline the modelling assumptions. However, the situation remains subject to volatility as a result of the multiple factors that can affect the forecasting including market conditions.

The ongoing pressures in Housing Demand related to Temporary Accommodation and are primarily as a result of a continued reliance on bed and breakfast (B&B) hotels and nightly paid accommodation (NPA's), due to the limited availability of move-on options. Over this period improvements in income collection have offset additional pressures on the price of nightly-paid accommodation.

A wide range of actions are underway to seek to contain the budgetary pressures including the Housing Demand Programme which includes initiatives aimed at accelerating the property acquisitions programme, with a particular focus on securing family-sized homes for temporary accommodation. The Council has procured an additional 55 properties to date and expect these to be ready to let to families in a phased way over the next 3 months. Work is underway to review hotel provision to ensure best value for money and quality standards of the accommodation.

ENVIRONMENT & RESIDENT EXPERIENCE

Under budget £0.726m (P6 0.426m)

Environment and Resident Experience Directorate continues to forecast an under spend which in Quarter 3 stands at £0.726m - an improved position of £0.300m on Quarter 2. This was achieved through ongoing implementation of mitigation plans; continuous improvement plans and reactive operational management.

However, there are some areas of pressure. Parks and Leisure is forecasting an overspend of £222,000 resulting from unachieved income targets for events held in parks and an accounting change for allotment income which means income is now reflected within 2025/26. This is a £123,000 adverse movement on Quarter 2 and is predominantly due to the accounting principal adjustment.

Parking and Highways is forecasting a net under spend of £1.712m at Quarter 3. This is a favourable movement of £196,000 on Quarter 2, from a combination of a more accurate forecast for income Penalty Charge Notices and by closely monitoring the income received.

Community Safety, Waste and Enforcement is forecasting an overspend of £44,000. This is a £25,000 improvement on Quarter 2 and due to improved income forecasts for Waste

chargeables, Pest Control and Mortuary but part of the improvement is offset against a reduced Fixed Penalty Notice (FPN) income forecast. In addition, further mitigations are carried out through commencing the third-party enhanced enforcement which is currently being established and implemented.

Management and Support budgets are forecasting an overspend of £174,000 which is an adverse movement of £14,000 on Quarter 2. The budget pressure is predominantly attributable to the £169,000 digital transformational savings redistributed in year and previously held by the Culture, Strategy and Engagement Directorate. The digital team is in the process of developing a roadmap to identify savings through introducing digital solutions to reduce financial pressures, however services are unable to progress until that roadmap is completed. Until that point, it will remain a pressure on budget lines and contribute to the organisational financial position as an undelivered set of savings.

Operational Facilities Management is forecasting an overspend of £443,000. This is mainly attributable to an increase in staffing and security costs, redundancy costs and inflation uplifts from third party contractor. Corporate Finance are reviewing the cost of recharged services to ensure actual costs of the service is fully recovered from client Directorates. Currently the timeline for completion of this work is unclear and therefore the pressure remains forecast within this cost centre.

The Corporate and Customer Services budgets are forecasting an overspend of £104,000, essentially relating to the cost of redundancy. This is an improvement £218,000 on Quarter 2 achieved through delayed recruitment and a reduction in non essential spending.

ENVIRONMENT & RESIDENT EXPERIENCE HB Over budget £3.500m (P6 £3.500m)

The forecast £3.5m overspend is driven by increased bad debt provision; DWP subsidy loss due to 'Local Authority error in overpayments' which are funded by the DWP to a threshold and the council liable for anything over that threshold; and unfunded spend on Supported Exempt Accommodation that we are legally liable to pay.

A new Quality Training and Support Team Manager was appointed earlier in the year to lead work across the service and with the DWP to reduce 'LA error overpayments'. Additionally, Supported Exempt Accommodation (SEA) is the focus of a dedicated project to reduce the pressure.

As the targeted work progresses on reviewing cases particularly in relation to SEA there remains a risk that the overspend will increase further. Additionally, there are outstanding subsidy claim audits from prior years. It is not possible to accurately forecast either the timing or the outcome of these audits.

PLACEMAKING & HOUSING Over budget £0.580m (P6 £0.806m)

Placemaking and Housing in Quarter 3 is projecting an overall overspend of £580,000, an improvement of £266,000 compared to £806,000 forecast in Quarter 2. The main reasons for the overspend are similar to those reported previously.

Operational Resilience: An increase in business rates (NNDR) for the Council's operational estate and within corporate contracts has resulted in an overspend of £480,000.

Property: An overspend of £110,000 as a result of increased fees paid for property consultancy services.

APPENDIX 2 - HOUSING REVENUE ACCOUNT (HRA) Over Budget 32.627m (Qtr2 £4.238m)

The Housing Revenue Account (HRA) at the end of Quarter 3 of 2024/25 reports a forecast adverse variance of £2.627m with a year end surplus of £5.976m, compared to the HRA budgeted surplus of £8.603m. This is however an improvement of £1.611m from the reported figure at Quarter 2 which was a £4.238m adverse variance. A summary is set out in Table 5 and more detailed breakdown of the forecast against key budget lines in Table 6.

Table 5 – HRA Summary Position 2024/25

HRA BUDGET 2024/25 - Q3 v Q2	2024/25 Revised Budget	Q3 2024/25 YTD Budget	Q3 2024/25 YTD Actual	Q3 2024/25 YTD Var.	Q3 2024/25 Full Year Forecast	Q3 2024/25 Full Year Forecast Variance	Q2 2024/25 Full Year Forecast Variance	Forecast Variance Movement Q3 v Q2
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Housing Revenue Account (HRA) - Income	(135,145)	(94,005)	(94,105)	(99)	(133,073)	2,072	2,077	(5)
Housing Revenue Account (HRA) - Expenditure	126,542	58,347	55,880	(2,467)	127,097	555	2,161	(1,606)
HRA - (Budgeted Surplus)	8,603	35,659	38,225	2,567	5,976	(2,627)	(4,238)	1,611

Table 6 – HRA Detailed Forecast 2024/25

	p.9 - Q3	p.6 - Q2	Movement
	£000's	£000's	£000's
HRA Budget Pressures			
Haringey Repairs Service (HRS) - Budget Pressures			
HRS Responsive Repairs (including Damp & Mould) overspends	£3,017	£3,280	-£263
HRS Disrepair Structure, Compensation, Legal & Works payments overspends	£679	£591	£88
HRS Voids , Planned, Commercial , Stores, Surveying & Central works and services combined underspend	-£287	-£299	£12
HRS - Housing Improvement Programme (HIP) Voids & Repairs	-£671	-£566	-£105
HRS Total overspend - (sub total)	£2,738	£3,006	-£268
Other HRA Budget Pressures/ Savings			
under achievement of HRA Rental Income due to Voids turnaround performance	£2,072	£1,985	£87
under achievement of HRA Rental Income due to New Homes build units delivered			
Decants - Hotel Tenant support accommodation costs - (Housing Management service)	£665	£465	£200
Additional council tax payable on increased voids numbers and properties earmarked for demolition	£389	£0	£389
HRA Waste Contact (Veolia)	£150	£150	£0
HRA Pest Control	£96	£96	£0
Antisocial Behaviour services - HRA recharge	-£254	£0	-£254
Energy - Utility Charges for Housing Estates (General Needs & Supp Hsg)	-£322	£0	-£322
Capital Financing Costs & Depreciation	-£594	-£594	£0
Housing Operational underspends (overall combined)	-£2,313	-£870	-£1,443
Other HRA Budget Pressures/ Savings - (sub total)	-£111	£1,232	-£1,343
Total forecast HRA overspend p.9 (December) - 2024/25	£2,627	£4,238	-£1,611

Haringey Repairs Service (HRS) Responsive Repairs (including Damp & Mould) - overspends (£2.738m)

The Housing Repairs Service budgets are forecast to overspend, primarily due to higher than anticipated contractor costs and ongoing demand for resolving damp and mould cases but also materials and transport costs which are higher than anticipated. There has been an increase in employee spend due to increase number of Works Co-ordinators and Disrepair support staff and an increase in forecast spend for Team leaders and Surveyors.

To mitigate these overspends the service is undertaking the following actions:

- A review of historic budgets and spend to ensure future budgets are realistic and these have been addressed as part of the 2025/26 budget.
- Movement from agency to permanent staff expected to be completed shortly which will reduce overall spend.
- An options appraisal and value for money assessment of the delivery model for the Repairs Service which is unlikely to have an impact in 2025/26 but could improve the position longer term.
- Pressure on disrepair cases and the works needed being offset by a capitalisation process which is being completed across Housing Repair Service and which has identified a potential of £2.9m for capitalisation reducing pressure on the revenue budget. This is still to be verified by finance at the year end to ensure it aligns with CIPFA accounting standards therefore, this potential further capitalisation has not yet been factored into the year end forecast.
- There has also been a large volume of permit renewals for fleet vehicles used by the Housing Service Repairs direct labour workforce. These are one off spend for this period. In addition, we have incurred higher levels of accident and damage for the same period. Previously, vehicle insurance claims were limited due to excess levels however new advice confirms claims can be made for any accident recovery.

Disrepair

The Council has taken action to mitigate the number of disrepair cases through hiring in-house legal support to reduce the use of costly external legal firms.

To date, 14 officers have been recruited with an expectation that all external legal cases will be managed in house by April 2025 and thereby reducing the external legal fees.

The service has also significantly increased the supply chain capacity to carry out disrepair works agreed as part of disrepair claims. These actions have led to 427 legal disrepair cases closed in this financial year and 641 cases have now been allocated for works.

New caseworkers have started and are working to implement a new protocol for pre-court-action cases. This will limit future cases being litigated with most disrepair cases being managed as part of the pre court action protocol stage and only complex cases or cases where an agreement cannot be reached between parties referred to legal services.

Decants - Hotel Tenant support accommodation costs - (Housing Management service)

There is a forecast increase in hotel tenant support accommodation costs of £665,000. Emergency placements are made for several reasons including domestic violence flood and structural issues.

This is being mitigated through an increase to the temporary decant pool (properties we hold for tenants that need emergency accommodation) from 30 to 50 which will reduce the number of families placed in emergency hotel placements and reduce future spend on emergency hotel placements.

Under achievement of HRA Rental Income due to Voids turnaround performance & New Homes build units delivered (£2.072m)

There have been approximately 527 new voids in this financial year contributing to the overall rental loss due to voids numbers for Quarter 3. This is significantly higher than anticipated and partly contributed by the Neighbourhood Moves Scheme and the handover of new units as part of the new development schemes.

This new arrangement will create capacity for the Housing Repairs Service to focus on voids on the General Needs void stock and the forecast assumes that the total void numbers will be reduced to 2% by March 2025 in line with the HRA business plan.

Additional council tax payable on increased voids numbers and properties earmarked for demolition

The Council tax projections at Quarter 3 have been revised and updated based on the data detailed exercise undertaken last quarter. This has resulted in a £389,000 increase compared to Quarter 2. When a property has been voided for over a year, a premium kicks in, which doubles the standard charge.

Housing Operational overall underspends

Building Compliance is reporting a favourable movement of £956,000 from Quarter 2 with an end-of-year variance of £1.4m. The primary driver for this movement is unbudgeted income from fire-stopping works, which was initially assumed to be 100% revenue but upon further review, it has been agreed that 60% of these works should be capitalised. Contributing further to the £1.4m underspend are delays in the bin chute programme, now scheduled to commence in 2025-26, and delays in the procurement of Electrical Installation Condition Report contractors.

Asset Management is reporting an improvement in the end-of-year position of £200,000. This is primarily due to an adjustment in the income budget, which was initially based on a 5% pay award assumption for all staff. This has now been corrected to reflect the agreed rate. Additionally, the salary budget was increased, and the pay award had been allocated from the reserved account, which has now been adjusted.

DEDICATED SCHOOLS GRANT (DSG)

Over budget £2.584m (P6 £2.566m)

At Quarter 3, the forecast overspend position is £2.584m. There has been no material movement since Quarter 2.

The Safety Valve programme continues to be a focus to deliver savings and efficiencies to bring the DSG spend back to budget over the next 5 years. The main pressure remains in the High Needs Block where there is a forecast pressure of £2.628m against a target to only overspend by £2.5m. The forecast in this block has improved by £102,000 since Quarter 2 and we are on target to reduce this pressure to £2.5m by the end of the year.

There remains key risks associated with placement costs and increased demand particularly for independent school placements to meet the social, emotional and mental health needs of children and the Council continues to track and monitor these closely.

SCHOOLS BALANCES

At Quarter 3 the forecast deficit across all schools is £3.8m, this is an improvement of Quarter 2 where the forecast deficit across all schools was £5.5m. The forecast deficit at Q3 comprises 35 schools in a forecast deficit totalling £8.6m and 27 schools in forecast surplus totaling £4.8m.

Following the adverse movement between Q3 and Outturn in 2023/24 and data quality issues, the risk remains that the forecast deficit will increase from the £3.8m forecast at Quarter 3.

Table 7: Schools Balance Forecasts

School Type	No	2021/22 Outturn £	2022/23 Outturn £	2023/24 Outturn £	2024/25 Q2 Forecast Outturn £	2024/25 Q3 Forecast Outturn £
Nursery	3	741,490	623,264	573,814	234,011	404,674
Primary	51	6,109,660	2,799,477	(446,674)	(3,693,041)	(2,903,357)
Secondary	5	2,062,990	1,467,166	161,101	(580,371)	(62,263)
Special	4	813,924	(66,917)	(163,044)	(1,305,312)	(1,072,652)
Alternative Provision	1	(81,298)	(628,360)	(236,888)	(176,826)	(175,685)
Totals	64	9,646,766	4,194,630	(111,691)	(5,521,538)	(3,809,283)

Appendix 3 - Progress against 2024/25 Budget Savings at Quarter 3.

Directorate:Environment & Resident Experience

Period: 9

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected savings that can be achieved	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
OPS03	11-Nov-20	Full Cost recovery of services	50		50	Amber	Discussions are still ongoing with Tottenham Hotspur FC re increased income through football matches though there may be a potential for some full cost recovery via non-football matches.
OPS03	11-Nov-20	Commercial Waste	35	35	0	Green	On Track
OPS02		Visitors Vouchers Pricing Structure change	50	50	0	Green	New pricing structure in place by Jan 2025 - Income being achieved through the price increase

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected savings that can be achieved	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
OPS02		Residents Permits Pricing Structure	210	210	0	GREEN	New pricing structure in place by Jan 2025 - Income being achieved through the price increase. Review of the accrual treatment (payment in advance). Review analysis of permit data. Fully mitigated through other Parking income related sources with full year recovery forecast.
OPS02		Change 2 hour restrictions to full day	270	0	270	Amber	This requires a CPZ by CPZ review and resident engagement with residents to achieve. The CPZ review programme is yet to be determined due to resources issues. Review expected in 2025/26. The shortfall will be mitigated in year by additional income from other parking sources.
OPS02		Pay for Parking - Introduce a minimum 1 hour purchasable sessions,	110	0	110	Red	Pay and display income is underachieving and not returned to pre-covid levels. The shortfall will be mitigated in year by additional income from other parking sources.

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected savings that can be achieved	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
OPS02		Moving Traffic Penalty Charge Notice (PCN) - expansion of moving traffic enforcement such as virtual road closures to support Low Traffic Neighbourhoods (LTN)	400	400	0	Green	On Track
OPS02		Moving Traffic Penalty Charge Notice - expansion of moving traffic enforcement such as virtual road closures to support LTN	40	40	0	Green	On Track

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected savings that can be achieved	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
OPS02		Targeted recovery of PCNs issued to persistent evaders. Dedicated resources introduced as part of new operational model and PMIS	80	80	0	Green	On Track
OPS02		Night time Enforcement	80	80	0	Green	On Track
OPS07		Crematorium Lease and Parks Property	45	45	0	Green	This saving is as set out in the contract and therefore will be achieved in full.
OPS02	16-Jan-23	Parking Fees and Charges - 10% inflation increase in 2024/25	200	200	0	Green	On Track

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected savings that can be achieved	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
OPS02	07-Feb-23	New 4-5 area HGV restriction zones - Enforcement Sites	(50)	(50)	0	Green	Income from sites is low, because of right of access, however scheme is delivered and working. Income forecast to be delivered.
OPS02	07-Feb-23	School Streets and LTNs - Moving Traffic Cameras Enforcement (75 cameras)	(1,109)	(1,109)	0	Green	On Track
OPS02	07-Feb-23	PCN Debt Recovery Parking strategy (compliance increase)	200	200	0	Green	Improvement to recovery rate being monitored. Any shortfall will be achieved through new ways of working in debt recovery process.
OPS03	07-Feb-23	Houses in Multiple Occupation including licensing	50	50	0	Green	New fees in place

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected savings that can be achieved	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
OPS09	07-Feb-23	Improved Debt Recovery	300	300	0	Amber	The system for monitoring debt is now live but there have been some challenges in baselining non-HB debt and therefore system not fully operational for savings to be realised. This saving has been written out from 2025/26.
OPS09	07-Feb-23	Customer Services & Libraries Service Reviews	160	160	0	Green	On target.
OPS03	07-Feb-23	Events Income Increases	25	0	25	Amber	Income is being under achieved at the moment based on existing target. All event organisers prefer Finsbury Park as their venue, due to the transport links available.
OPS03	07-Feb-23	Crematorium Lease and Parks Property increases	15	15	0	Green	This saving is as set out in the contract and therefore will be achieved in full.
OPS03	07-Feb-23	Small Green Space Improvement Programme	0	0	0		
OPS02	06-Feb-24	The review of Highways and Parking fees and charges	1,300	1,300	0	Green	On Track

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected savings that can be achieved	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
OPS02	06-Feb-24	The planned roll out of School Streets	170	170	0	Green	Measures implemented ,14 School Streets rolled out so far this year.
OPS03	06-Feb-24	Enhance our enforcement of environmental crime	100	100	0	Green	Commissioning Contract underway and savings on track to be delivered.
OPS03	06-Feb-24	New River Sports Centre - Net cost Reduction	53	53	0	Green	On Track
OPS03	06-Feb-24	Private sector Housing Compliance income	13	40	(27)	Green	Enforcement through CPN on track.
OPS02	06-Feb-24	New Traffic Schemes (LTNs/Filters)	0		0		
OPS02	06-Feb-24	P&D Tariff for EVs charging	12	12	0	Green	Completion of the changes needed to the Tariff is expected in the last quarter of 2024/25

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected savings that can be achieved	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
OPS02	06-Feb-24	Remove pause on PCN challenge periods - reduction in 50% discounts given.	50	0	50	Red	The implementation of changes to the PCN challenge periods is current subject to review and has not yet been agreed. The shortfall in year will be mitigated through additional income from other parking sources.
OPS07	06-Feb-24	Reintroduce Tennis Court Charging	0		0		
OPS07	06-Feb-24	Events in parks	0		0		
DS	31-Jan-24	Digital Transformation Savings	169		169	Red	There is currently no digital roadmap identifying how or where these savings will be delivered or indication of when it be created
Total: Environment & Resident Experience			3,028	2,381	647		

Directorate:
Corporate
Period: 9

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
	31-Jan-24	Digital Transformation Savings	43	0	43	Red	Efficiencies are expected with the implementation of the Source to Pay System and therefore the saving is expected to be realised in 25/26.
Corporate			43	0	43	0	

Directorate: Culture, Strategy & Engagement

Period: 9

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
DS	31-Jan-24	Digital Transformation Savings	145	145	0	Amber	This represents the digital transformation saving target for CSE. The aim is for Digital services to deliver this saving in 2025/26 through digital transformation but will be mitigated through further contract savings this year.
DS	31-Jan-24	Digital Transformation Savings (Balancing)	141	0	141	Amber	This is an additional £141k which remains unallocated from the 24/25 MTFS profile but will be redistributed next year.
20/25-YC06	11-Feb-20	Additional Library income opportunities	25	25	0	Green	On Track

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
CSE_SAV_002	07-Feb-23	Additional commercial advertising opportunities *	10	0	10	Red	We haven't been able to identify opportunities to raise this additional income this year but have commissioned some work to take a more comprehensive approach to generating new ideas and is expected to be delivered in full in 2025/26.

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
CSE24_SAV_006	06-Feb-24	Reduce Library Opening hours	675	175	500	Amber	Public consultation delayed due to the two elections. Launched 29/8 for 6 weeks and Cabinet decision agreed December 2024. Staff consultation underway. Anticipated new opening hours to start Period 2 in 2025. In year mitigations by holding staff vacancies and reducing agency spend.
CSE24_SAV_013	06-Feb-24	Self-Service Technology in Libraries	0		0		
CSE24_SAV_003	06-Feb-24	Applications & infrastructure review	200	200	0	Amber	Contract reviews are underway and the expectation is this saving will meet this. Amber rating as has not been achieved yet, but confident it can be.

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
CSE24_SAV_004	06-Feb-24	Dignital and Change Restructure	200	200	0	Green	Restructure has completed.
CSE24_SAV_012	06-Feb-24	Expansion of digital advertising	(35)	-35	0	Green	On Track
	06-Feb-24	Appoint a specialist Head Commercial Operator to identify opportunities and develop a strategy to enhance income generation from our assets (requires investment)	(100)	-100	0	Green	On Track

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
	06-Feb-24	Convert static advertising to digital, introduce smaller high street advertising, deliver more large format digital advertising sites, develop SME offer for marketing design & print (resource to develop already included in first round of MTFS but income not included)	150	0	150	Red	We haven't been able to identify opportunities to raise this additional income this year but have commissioned some work to take a more comprehensive approach to generating new ideas and is expected to be delivered in full in 2025/26.

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
CSE24_SAV_012	06-Feb-24	Review stocking decisions (eg Newspaper subscriptions) New saving to supersede CSE24_SAV_008	25	25	0	Green	Final decisions on which newspaper titles to retain are under way. Being mitigated by reduction in sundry expenditure.
Total:Culture , Strategy & Engagement			1,436	635	801	0	

Directorate: Placemaking & Housing

Period: 9

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
RPD2	11-Nov-20	Delayed Savings	100	100	0	Green	On Track
OPS08	11-Nov-20	Fleet	50	0	50	Red	Ongoing- A Strategic review needs to be undertaken for the management of the entire Haringey Fleet operation to potentially bring together the Management and responsibility of Fleet under one service area. This work has not yet commenced and therefore savings will not be delivered in 2024/25 and review to be undertaken in 2025/26.
P&H_SAV_01	07-Feb-23	Development Management & Building Control income and fees	10	10	0	Green	On Track

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
DS	31-Jan-24	Digital Transformation Savings	115	0	115	Red	This represents the digital transformation saving target for Placemaking and Housing. A roadmap of opportunities is currently being developed to fully deliver these savings in 2025/26.
	06-Feb-24	Commercial portfolio - rental and other commercial opportunities	0		0		
	06-Feb-24	Initial Property disposals one-off Capital receipts to reduce borrowing	0		0		
Total:Plac emaking & Housing			275	110	165		

Directorate: Children's services

Period:

9

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
20/25-PE10	11-Feb-20	Reducing placement costs through effective management of the market	200	200	0	Green	On Track
DS	31-Jan-24	Digital Transformation Savings	232	0	232	Red	This represents the digital transformation saving target for the Children's Directorate. A roadmap of opportunities is currently being developed to fully deliver these savings in 2025/26.

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
CH103	01-Mar-21	Delivering residential mother and baby assessments	30	30	0	Green	On Track
Total: Children's Services			462	230	232		

Directorate: Adults, Health & Communities

Period

: 9

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MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
	10-Nov-22	Amendments to Existing Savings	486	0	486	Red	Part of a budget adjustment agreed in setting the 2023/24 budget, to adjust or write off non deliverable ASC savings in 2023/24 by £4.654m but reprofile savings of £0.486m that were expected to be delivered in 2024/25 from earlier years.
AHC_SAV_001	07-Feb-23	Improved processes and practices to ensure that residents receive the right level of care	850	0	850	Red	This is aligned to the Continuing Health Care project, to ensure that care and support needs are funded appropriately, which is overdelivering against target.

AHC_SAV_004	07-Feb-23	Contract reviews						Originally, this savings proposal focused on potential savings linked to Better Care Fund contracts. However, due to protracted negotiations with our health partners, this has not been possible. Consequently, the proposal has been refocused on adult social care contracts for the provision of care and support. Due to resource constraints within the Commissioning Team, there has been a delay in starting this work.
			500	50	450	Red		

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
AHC_SAV_006	07-Feb-23	Extended Provision (Lodge & Council-owned buildings)	251	0	251	Amber	Delayed progress on development of Station Road Lodge, Now progressing with tight deadline but won't deliver in year. Extension to Russell Road hostel was deemed not viable so alternatives being identified and subsequent years savings are to be written off
AHC_SAV_007	07-Feb-23	Use 1 bed social housing as Temporary Accommodation (TA)	69	35	34	Amber	Some properties have been set aside for this purpose but still limited access to voids that are ready. This has been identified as a key priority within the annual Lettings Plan and improvements to voids performance and close monitoring is expected to increase properties available and subsequent years savings are to be written off

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
AHC_SAV_009	07-Feb-23	Targeting families that have been in TA for significant number of years	400	200	200	Amber	Most of the families who have waited longest need larger properties. Delay in new build programme and competing priorities for 'relet' voids as they become available will support delivery of this reduction.
AHC_SAV_010	07-Feb-23	Lease conversion Project	175	0	175	Amber	A higher proportion of landlords who lease to the Council are wanting their properties back rather than agreeing to convert to HfH leases, thereby reducing supply of accommodation . VfM review of HfH leases may mean this saving is no longer achievable and alternative savings are being identified and subsequent years savings are proposed to be written off

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
AHC24_SAV_023	06-Feb-24	Use of public health growth	292	292	0	Green	On Track
CYP24_SAV_008	06-Feb-24	Transitions	673	300	373	Red	Slow to start up due to delays with recruitment, which has limited progress and as a result full proposed savings will not be achieved. However, since then it has been agreed that work on planning, commissioning and supporting the wider transitions cohort will be developed in a Corporate workshop in early 2025.

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
AHC24_SAV_021	06-Feb-24	Supported Living Review	300	0	300	Red	This has been incorporated into the Contract Review Project. As per previous comment. Once again, due to resource constraints within the Commissioning Team, there has been a delay in starting this work. However, a plan and resources are now in place to commence this work in the New Year 25/26.
AHC24_SAV_012	06-Feb-24	Strengths Based Working	350	0	350	Red	Part of the Improved Processes and Practices Project and forecasted red from the start as the target is so large. In part aligned with the Continuing Health Care project, to ensure that care and support needs are funded appropriately.

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
AHC24_SAV_010	06-Feb-24	sexual health MTFS	300	300	0	Green	On Track
AHC24_SAV_025	06-Feb-24	Modular Build (B) New site and project - Additonal Lodge	0	0	0	Red	Potential sites being explored but final site not confirmed. Once site is confirmed, design, planning permission and consultation will all be needed before the build can start. Delivery will not happen in 24/25 and impact has been included in 25/26 pressure mitigation position and overall HD MTFS. This saving to be written off for 25/26 to ensure it isn't double counted.

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
AHC24_SAV_019	06-Feb-24	Mental Health Service Review	200	88	112	Amber	We externally commissioned an independent review of the Mental Health Services, the review highlighted significant evidence to support that Haringey is a massive outlier nationally for funding between the age of 18 -65, this has been a long-standing issues. We have now implemented a Locality model, bringing Mental Health Social Workers back into localities, still aligned to the Mental Health Trust. However more controls are being put in place to control Mental Health spend, additionally the review team are focusing on the high-cost placements, to ensure we are reviewing costly/out of borough packages of care and bring back into a local provision of care.
AHC24_SAV_002	06-Feb-24	Housing Demand- Using 2 bed social housing as temporary accommodation	37	17	20	Amber	Relies on improved voids performance and the ability to prioritise the available voids for this purpose alongside other competing priorities' for properties. This hasn't been possible but the position should improve as the voids backlog clears and the letting of new builds leads to other voids becoming available.

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
AHC24_SAV_004	06-Feb-24	Housing Demand- Targeted 1 bedroom move on project	57	28	29	Amber	Officer in place and assessments being completed - moves should start to increase as voids become more readily available.
AHC24_SAV_018	06-Feb-24	Grant Review (BCF/S75)	200	0	200	Red	It was not possible to negotiate with the Integrated Care Board to realise this saving

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
AHC24_SAV_013	06-Feb-24	Direct Payments	800	310	490	Amber	<p>It has challenging on existing agency contracts to convert to Direct Payments with the focus shifted to new placements to promote the offer.</p> <p>Extensive targeted work, with residents and practioners has taken place and is ongoing in regards to Direct Payments to promote choice and control and independent living. This is n part supported by an enhanced offer from Disability Action Haringey working alongside Locality teams, giving training and development to Adult Social Care staff.</p>

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
AHC24_SAV_011	06-Feb-24	Continuing Health Care	1,200	2,200	(1,000)	Green	As part of the reprofiling the savings target has been increased to £2.2m. The resource has been extended to continue delivery of the work. A significant proportion of these savings has been realised from non-CHC reviews. The focus of the project will expand to ensure that the knowledge and competency derived from the project is incorporated into business as usual. This will also include a focus on existing processes that result in increased demand through the front door.

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
AHC24_SAV_005	06-Feb-24	0-19 years Public Health Nursing Services efficiencies	150	100	50	Green	
DS	31-Jan-24	Digital Transformation Savings	155	155	0	Green	Subsequent years savings have been proposed to be written off
	06-Feb-24	PH - MH Contracts efficiencies	250	125	125	Amber	A tool Audit use to manage any fraud is in place within the financial assessment team.

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	2024/25 £'000s	2024/25 Projected Full Year Savings £'000s	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
	06-Feb-24	PH - MH Contracts efficiencies	550	550	0	Amber	This is a Cross directorate saving.
Total: Adults, Health & Communities			8,245	4,750	3,495		

Appendix 4 – Capital Programme Level Forecast 2024/25

2024/25 Capital Monitoring, @ Quarter 3		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 3 & QTR. 2 (£'000)	Scheme Progress Comments (for CLT, Capital board ¹ and Cabinet report)	Funded By
SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
101	Primary Sch - repairs & maintenance	4,887	4,210	(677)	(676)	In this forecast, an underspend of £677,000 has been identified due to adjustment in planned expenditure and project scheduling. The updated forecast reflects projects set for completion by March 2025. January and Feb 2025: We expect the spending to remain stable, with £600,000 allocated per month for ongoing works. March 2025: A reduced expenditure of £200,000 is forecasted primarily covering final project closeouts and remaining contract payments.	E

¹ E – Externally Funded, H – Funded through Council resources, including borrowing, S – Borrowing - Self Financing

2024/25 Capital Monitoring, @ Quarter 3		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 3 & QTR. 2 (£'000)	Scheme Progress Comments (for CLT, Capital board ¹ and Cabinet report)	Funded By
SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
102	Primary Sch - mod & enhance (Inc SEN)	5,701	6,401	701	793	The budget has been reprofiled to future years. If the forecast overspend materialises, it will reduce future years allocation.	H & E
104	Early years	428	428	0	0	Anticipated forecast spend to budget	E
105	RAAC Schools	2,260	1,247	(1,013)	139	Forecast spend relates to Park View School	E
110	Devolved Sch Capital	508	508	(0)	0	This grant is passed directly to schools.	E
114	Secondary Sch - mod & enhance (Inc SEN)	1,074	935	(139)	(139)	The forecast variance is against the actual spend, which leaves a surplus in year that should be carried forward to meet the costs of Fortismere works deferred from this year.	H
121	Pendarren House	71	47	(24)	(24)		H
123	Wood Green Youth Hub	30	30	(0)	0		H

2024/25 Capital Monitoring, @ Quarter 3		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 3 & QTR. 2 (£'000)	Scheme Progress Comments (for CLT, Capital board ¹ and Cabinet report)	Funded By
SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
124	In-Borough Residential Care Facility	128	128	0	(742)	Overnight Short Breaks business case has experienced delays. Phase 1 of the project has been approved agreeing to draw down £330,000 for the respite unit. £128,000 of this capital will be spent in 24/25 with the remainder spent in 25/26. The programme team have initiated the Fostering Families project, which will look to draw down from the 124 Capital Allocation in 25/26 for the relocation of a foster carer to enable them to look after additional looked after children.	S
125	Safety Valve	617	617	0	(546)	Forecast underspend due to delays in Fortismere project design and construction works being rolled in to the DFE new schools rebuilding programme.	E & H

2024/25 Capital Monitoring, @ Quarter 3		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 3 & QTR. 2 (£'000)	Scheme Progress Comments (for CLT, Capital board ¹ and Cabinet report)	Funded By
SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
126	EYES and Social Care developments to the LiquidLogic System	250	0	(250)	(250)	No expenditure to date	H
Children's Services		15,954	14,553	(1,401)	(1,445)		
201	Aids, Adap's & Assistive Tech - Home Owners (DFG)	3,497	1,479	(2,018)	(1,616)	The service is reporting an underspend and requesting that the underspent portion of this year's budget be carried forward into the 2025/2026 financial year. Earlier in the year, lower throughput and staffing challenges, alongside initial implementation issues with the procurement, resulted in reduced expenditure.	E
209	Assistive Technology	815	815	(0)	(0)	Forecast spend to budget	S
211	Community Alarm Service	177	177	0	0	Funding is being spent in line with the plan	H
213	Canning Crescent Assisted Living	2,560	2,192	(368)	(241)	Project nearing completion.	H

2024/25 Capital Monitoring, @ Quarter 3		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 3 & QTR. 2 (£'000)	Scheme Progress Comments (for CLT, Capital board ¹ and Cabinet report)	Funded By
SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
214	Osborne Grove Nursing Home	1	1	0	0	No further spend is anticipated because the project is on hold.	S
217	Burgoyne Road (Refuge Adaptations)	3	3	0	0	No further spend is anticipated	H
221	Social Care System Implementation	72	72	0	0	Forecast spend to budget	H
225	Locality Hub	318	237	(81)	(81)	Northumberland Resource Centre is the only locality hub progressing, currently at RIBA 2 design to move to RIBA 3 (spatial design stage)	H
Adults, Health & Communities		7,444	4,977	(2,467)	(1,938)		
301	Street Lighting	994	994	(0)	(0)	All projects on programme for completion within the financial year	H
302	Borough Roads	6,091	6,091	0	(0)	All projects on programme for completion within the financial year	H

2024/25 Capital Monitoring, @ Quarter 3		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 3 & QTR. 2 (£'000)	Scheme Progress Comments (for CLT, Capital board ¹ and Cabinet report)	Funded By
SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
303	Structures (Highways)	(370)	0	370	0	The overspend against this scheme is expected to be funded through underspends on other schemes within this portfolio.	H
304	Flood Water Management	734	734	0	0	All projects on programme for completion within the financial year	H
305	Borough Parking Plan	434	292	(142)	(142)	Implementation programmed subject to outcome of statutory consultation and decisions	H
307	CCTV	129	116	(13)	(12)		H

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SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
309	Local Implementation Plan(LIP)	1,558	1,558	(0)	646	Project progressing as planned and are now moving into the implementation phase, some delays encountered in the design stage and implementation stage of the project of Crouch End Farm Park Road and Tottenham Lane due to TfL cyber-attack and changes required to the Tottenham Lane scheme following consultation.	E
310	Developer S106 / S278	250	161	(89)	(90)	Project to be implemented in line with the developers time line. The development is currently on site and will be implemented later this calendar year the funding will be carried forward to 2025/26.	E
311	Parks Asset Management:	370	320	(50)	(50)		H

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SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
313	Active Life in Parks:	722	1,259	538	475	The anticipated outturn for this scheme is over the current budget but will be met from S106 and external grants.	H
314	Parkland Walk Bridges	2,938	2,938	0	(394)	Projected underspend carried forward onto 2025/26 to meet contractual obligations.	H
322	Finsbury Park	300	300	0	(5)	Projects may run in 25/26 but as this budget is funded by Event Income any carry forward will be dealt with through the Finsbury Park Reserve.	E
325	Parks Vehicles	0	0	0	(674)	Due to a lack of project manager this project is now deferred and should be slipped into 2025/26	S
328	Street & Greenspace Greening Programme	178	178	(0)	0	Expenditure is due in Qtr. 4 and will exceed the £178,000 but this excess will be met through grant funding.	H

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SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
332	Disabled Bay/Blue Badge	307	81	(226)	(226)	Implementation programme subject to outcome of statutory consultation and decisions	H
333	Waste Management	100	100	(0)	(0)		H
334	Parks Depot Reconfiguration	94	19	(75)	(74)	Works have been delayed and will now straddle two financial years	H
335	Streetspace Plan	458	458	(0)	27	Projects progressing as planned, currently in the design and engagement phase for implementation early next financial year.	E
336	New River Sports & Fitness	533	90	(443)	(443)	The lack management resources has resulted in a large underspend as the works are delayed.	S
338	Road Danger Reduction	1,033	160	(873)	(874)	Projects progressing as planned, currently in the design and engagement phase for implementation early next financial year.	E

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SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
341	Leisure Services	1,905	1,905	(0)	(1,755)	Contracts for year one works are being let which span more than one financial year. Therefore £1.75m will be slipped to 25/26.	H
342	Public Protection - To replace life expired IT system	150	68	(82)	(82)	Amber on 'Time' due to expansion of scope relating the waste management service and to enable detailed analysis of forecasted saving and efficiencies.	H
343	Tottenham Parks	1,500	0	(1,500)	0	Newly created capital scheme	H
119	School Streets	763	92	(671)	(372)	The project has been delayed allowing for the resources to be diverted to deliver and make permanent the 3 Low Traffic Neighbourhoods (LTN). Proposal, design and consultation will be undertaken this year with implementation programmed for 2025/26 financial year.	E

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SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
444	Marsh Lane	214	224	10	0	This scheme is now completed and £10,000 overspend will be funded from the contingency pot	H
452	Low Carbon Zones	129	61	(68)	(68)	This capital budget is Section 106 funding which has been specifically allocated to support Fuel Poor residents in the borough.	E
465	District Energy Network (DEN)	0	(0)	(0)	(1)	This scheme is proposed for deletion and reflected in the capital programme agreed in March and no further spend is planned in the current year.	H & E
4007	Tottenham Hale Decentralised Energy Network (DEN)	36	36	0	0	This scheme is proposed for deletion and reflected in the capital programme agreed in March and no further spend is planned in the current year.	H & E

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SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
4008	Wood Green Decentralised Energy Network (DEN)	306	306	0	0	This scheme is proposed for deletion and reflected in the capital programme agreed in March and no further spend is planned in the current year.	H & E
4014	Walking and Cycling Action Plan (WCAP) LTN delivery	607	608	0	(202)	The delivery of the LTN are completed now undertaking feasibility on the delivery of two other schemes and improvements to the 3 LTN proposals.	E
4015	Walking and Cycling Action Plan (WCAP) Strategic cycle route delivery	146	146	0	(1,264)	Project to be implemented in line with the developers time line. The development is currently on site and will be implemented later this calendar year the funding will be carried forward to 2025/26.	E
4016	Walking and Cycling Action Plan (WCAP) Cycle Parking (Hangers) delivery	118	118	(0)	0	To be fully spent on cycle hangers currently under implementation	E
Environment & Resident Experience		22,726	19,413	(3,314)	(5,580)		

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SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
402	Tottenham Hale Streets	2,877	2,764	(113)	(113)	This scheme is committed to deliver against projects that include the Paddock, Colourway, Wayfinding and Ferry Lane as well as the Housing Zone grant supported Streets and Spaces interventions which include Ashley Road, Park View Road, and Chestnut Road. The Underpass / Colourway improvement scheme is completed.	E & H
404	Good Economy Recovery plan	994	933	(60)	(33)	Forecast spend to budget. This scheme consists of £100,000 CEZ Capital Green Grants from the GLA and the remaining balance relates to the UKSPF Communities and Placemaking capital grant from Dept for Levelling Up via the GLA.	E

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SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
406	Opportunity Investment Fund	1,385	27	(1,358)	(36)	£1.3m of loans to businesses expected this year (5 applications being processed and another 3 expected and awarded this FY to be awarded in 2025/26)	H
408	Down Lane Park	3,737	3,727	(10)	1,353	The revised MTFS project budget of £2.74m after contractual commitments, delivers a community hub building in the park as well as landscape improvements.	E
431	Gourley Triangle Development	300	8	(292)	(292)	Project status remains on hold and this position is not likely to change this year. Property team are undertaking review of site for meanwhile use to generate income for the council. New tenant has moved into the former Metalcraft site with a new income for the council.	H

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SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
455	Replacement Cloud based IT solutions for Planning, Building Control & Land Charges	60	60	0	60		H
458	SIP - Northumberland PK BB & WorkSpace/Biz Support	787	787	(0)	(446)	£587,000 of Broadband SIP to be spent this financial year on installation work is advanced and the programme is on target to complete in March 2025. The SIP2 workspace and business support programme has been extended by the funder to March 2026. The business support strand in progressing well. The £400,000 workspace element construction related element has not yet commenced however plans are in place to ensure the SIP funding is spent by March 26	E

459	Wood Green Regen Sites	1,227	980	(246)	(160)	<p>This Scheme comprises the Turnpike Lane Improvement Plan (TPLIP) and Wood Green Central projects.</p> <p>TPLIP: The start of construction works for the Shopfront and Public Realm Improvements will start in March 2025. Construction programme delayed by 3 months due to need for Highways approvals hence slippage into new year.</p> <p>Wood Green Central: Multidisciplinary team is engaged and working at pace to deliver the Wood Green Central Delivery Plan. This work is set to conclude in Autumn 2025. Some spend delayed due to delays to paying consultant support and some slippage sought due to technical surveys being delayed by a year.</p> <p>Wood Green Schemes 459, 478 and 480 to be merged into one scheme.</p>	H & E
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SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
474	Tottenham High Road Strategy	925	1,179	254	(1,434)	This scheme is committed as part of Future High Street Fund, Historic England and Good Growth Fund agreements. The Tramperry project completed in Sept 2024 Opportunity Haringey Workspace - Workspace project spend will be in 2025/26.	H

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SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
478	Wood Green Good Growth Fund	197	326	129	(255)	<p>This scheme comprises Enterprise Hub and School Streets projects as well as the Night Time Economy Study.</p> <p>Enterprise Hub: RIBA stage 4 (plan of works) signed off. Tenders due back in April. If agreed, the scheme may be delivered by Feb 2026. Slippage due to delays in agreeing the business case.</p> <ul style="list-style-type: none"> - Additional 400k SIP funding has been allocated to this project, however this must be spent by March 2026. This is in scheme 458 - Spend so far will be on fees, and the majority of the project budget will be spent on construction. 	H

480	Wood Green Regen (2)	3,106	869	(2,237)	(1,318)	<p>"This scheme comprises the Cafe Roj, Wood Green Common, Penstock Tunnel and Eat Wood Green projects.</p> <p>Wood Green Common: Construction works have commenced on site. Project due to be completed in June 2025.</p> <p>Penstock Tunnel: Network Rail discussions have restarted. Project costs being reviewed with view to start works in Summer 2025. There will be a need to bring forward capital budget from 2026/27 if both Enterprise Hub and Penstock Tunnel proceed in 2025/26.</p> <p>Eat Wood Green: Off site construction has started. Works to be completed April 2025 at which point a community partner will take on the site and operate for a period of 3 years.</p>	H & E
483	Productive Valley Fund (SIP)	914	1,056	142	(44)	<p>Loan payments have been made, staff capitalisation costs allocated. Final claim for SIP monies pending.</p>	E

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SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
488	Liveable Seven Sisters (LSS)	1,001	794	(206)	(206)	This scheme is committed as part of Future High Street Fund agreement. The co-design workshop to inform public realm improvements are due to commence shortly. The scheme is expected to spend some monies 2024/25 with the large bulk of delivery to take place in 2025/26 hence the expected slippage.	E & H

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SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
493	Bruce Grove Yards (BGY)	1,973	1,487	(485)	(1,546)	This scheme is committed as part of Future High Street Fund, Historic England and Good Growth Fund agreements. Practical completion on Bruce Grove Forecourts and St Marks's public realm works with residual snagging issues. St Mark's building works confirmed and due to start alongside co-design workshop for Holcombe Market and the wider public realm improvements for Bruce Grove town centre. There will be slippage on delivery into 25/26 due to construction contract for St Mark's Church and delivery on Holcombe Market and wider public realm works slipping into 25/26.	E & H
4002	Northumberland Park estate area public realm	389	0	(389)	0	Scheme has been paused	H

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SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
4005	SME Workspace Intensification	87	87	0	(1,531)	Budget for the Opportunity Haringey Workspace Fund for workspace funds to successful projects to provide more workspace and supporting businesses, which is funded from SIP 1.	H

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SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
4010	Selby Urban Village Project	1,262	1,262	(0)	(0)	All three planning applications have been submitted. The detailed application for the phase 1 works has been granted by Enfield. The second application for the stand alone sports hall is being considered by Enfield in May. The Haringey for 202 Council Homes is expected to be considered on the 3 rd April 2025. Confirmation of planning consent will allow the council and Selby Trust more certainty on funding streams. Phase 1 total development cost is now below £34m. Progress on project workstreams is being made through task and finish groups. Procurement steering group has been progressing the contractor procurement with review of contract amendments and detailed design for Phase.	E

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SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
4011	Commercial Property Remediation	500	0	(500)	(500)	Business cases in development for a range of schemes. Pending sign off these funds will be drawn upon.	S & H
4012	Energy Performance Certificate improvements	250	0	(250)	0	Energy Performance improvement works, link to the above business case, as a complete package of capital works proposals.	S & H
316	Asset Management of Council Buildings	6,010	2,785	(3,225)	(3,225)	Schemes are progressing through the councils capital projects governance process, which once approved will progress to procurement and construction phases, which accounts for the significant proportion of the underspend to date against forecast.	H
Placemaking & Housing		27,980	19,132	(8,848)	(9,727)		

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SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
421	HRW Acquisition	8,100	7,537	(563)	(524)	The Council has contractual arrangements with Lendlease pursuant to CPOIA to acquire land interests. The Council has secured CPO powers for Phase A which need to be exercised within next 2 years. Development programme and strategy currently under review in light of broader delivery factors, including market changes impacting viability. Notwithstanding this, acquisitions continuing to progress in accordance with CPOIA, particularly residential leasehold buybacks to meet housing commitments to residents.	E
430	Wards Corner Development	300	25	(275)	(677)	Residual budget is required to develop options on the site	S

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SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
509	CPO - Empty Homes	2,673	91	(2,582)	0	This budget is required to fund the CPO's. The actual spend and timing of spend are very difficult to forecast with certainty, as the process can be stopped at any point.	S
Placemaking & Housing (Enabling Budgets)		11,073	7,653	(3,420)	(1,201)		
602	Corporate IT Board	582	785	203	203	The overspend will be deducted from next years budget.	H
604	Continuous Improvement	834	577	(257)	(257)	Supporting the infrastructure such as servers and switches.	H

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SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
621	Libraries IT and Buildings upgrade	2,252	816	(1,436)	(1,435)	Scheme in on budget and work has continued towards support for Library physical site and modernisation. Muswell Hill nearing completion; Alex Park and Highgate completed. Hornsey – Aerated concrete has been identified, and work being assessed to the full scope of work required; Wood Green requires extensive refurb work and is being scoped. Marcus Garvey/Coombs croft, Stroud Green – refurb work has concluded and in proactive maintenance.	H
607	Financial Management System Replacement	1,277	707	(570)	294	This budget is for the new procurement platform which has been delayed and subject to review on revised scope of requirements to comply with the new procurement regulations (PSR).	H

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SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
624	Digital Together	268	250	(18)	150	The scheme is progressing on the digital front door and customer experience.	H
625	CCTV Move and Replacement of end of Life Infrastructure	200	60	(140)	(140)	Currently the programme is delayed due to the dependence on a third party undertaking works.	H
626	Corporate Data Platform	250	0	(250)	(250)	Following procurement – contract awarded and signed in March 2025. Full engagement will commence; this is aligned with critical deadline and renewal. Delivery will avoid the extension of the current contact centre voice solution and Granicus Customer Platform. The project is expected to remain on budget and deliver agreed outcomes and targeted savings.	H

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SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
627	Hybrid AV between now and Civic Centre coming on line	50	300	250	250	Three work streams are at design stage and in progress, there have been delays due to prioritisation and resource and support diverted to support Leisure services insourcing.	H
628	Locality Hub ICT	400	250	(150)	250	This funding will be spent when the actual physical hub is completed.	H
629	Leisure Insourcing ICT	433	288	(145)	(146)	As the programme of works to facilities progresses then the spend on this budget will accelerate.	H

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SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
630	Libraries IT and Buildings upgrade	300	92	(208)	(108)	The people network provides digital inclusion to residents in the Borough of Haringey. The current Infrastructure is end of life and requires upgrade and replacement. This includes replacing aged hardware and moving to Window 11, MS office and Windows Server 2019. Current work will set out the high- and low-level work, procurement and delivery of a support Library offer. The project has been delayed due to other priorities and relocation of the Council Datacentre.	H
631	Ally Pally - Counter Terrorism	424	424	0	0	The grants have been spent	H
632	Ally Pally - Health & Safety Works	823	824	0	0	The grants have been spent	H

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SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
633	Ally Pally - Compliance works	941	941	(0)	(0)	The grants have been spent	H
635	Mobile Replacement (Smart Phones / Devices)	175	0	(175)	(100)	The council are currently undertaking of review of phone/device types and usage as part of a wider strategy to reduce cost. However, some 647 Smart devices are no longer supported, End of life and require replacement to receive security and software updates.	H
636	Replacing Desktop AV / Screens in Offices	150	0	(150)	(20)	The Council have extended the life of screens, where this has been possible – to delay replacement cost. Linked with Accommodation strategy and ways of working.	H
653	Capital Support for IT Projects	194	194	0	144		H
655	Data Centre Move	1,254	1,220	(34)	(34)	Slightly delayed due to suppliers delivering essential service and products.	H

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SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
656	BT Big Switch Off	1,843	87	(1,756)	(150)	Phase 1 nearing completion – with the retirement of the 1 st analogue exchange at the end of March. Phase 2 will commence to remediate the next telephone exchange to close (Tottenham) and transition of services to Digital Voice/IP service (Circ. 600 Lines) to be remediated in the next 12 months.	H

2024/25 Capital Monitoring, @ Quarter 3		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 3 & QTR. 2 (£'000)	Scheme Progress Comments (for CLT, Capital board ¹ and Cabinet report)	Funded By
SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
657	Corporate Laptop Refresh	100	260	160	160	The scheme overall is on budget. The Council have extended the life of Laptops, where this has been possible to delay the cost of replacement; and work around the Council workforce strategy. The scheme was re-profiled, however, due to new demand, there has been additional expenditure in year. Laptops have been required to fulfil service requirement;. Leisure Centre Insourcing, Social care and new users.	H

2024/25 Capital Monitoring, @ Quarter 3		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 3 & QTR. 2 (£'000)	Scheme Progress Comments (for CLT, Capital board ¹ and Cabinet report)	Funded By
SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
658	ERP - Full Replacement (Investigation Only)	154	96	(58)	(58)	The scheme is on budget, while reported amber, and subject to a strategic decision, and funding to move to the next stage of discovery and development to full business case. Brief has been produced and approved by the ERP and Enterprise Architecture boards but awaiting final decision on funding.	H

2024/25 Capital Monitoring, @ Quarter 3		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 3 & QTR. 2 (£'000)	Scheme Progress Comments (for CLT, Capital board ¹ and Cabinet report)	Funded By
SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
659	M365 Additional Functionality	150	0	(150)	(150)	The scheme was re-profiled and prioritised with the SharePoint migration of the S: Drive to SharePoint and align with the council datacentre move; and migration to DHCI the councils Technology platform) – Phase 1 is now closed. The second phase extends the 365 capabilities, and puts into place analytics, data governance, collaboration, and security controls: and M365. It is though anticipated that further costs will be incurred this year which will reduce the underspend.	H
447	Alexandra Palace - Maintenance	470	470	0	0	The budget has been fully allocated to Alexandra Palace	H
464	Bruce Castle	1,055	1,374	319	84	Budget increased due to inclusion of the UK Prosperity Fund Works and additional works on site.	H

2024/25 Capital Monitoring, @ Quarter 3		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 3 & QTR. 2 (£'000)	Scheme Progress Comments (for CLT, Capital board ¹ and Cabinet report)	Funded By
SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
330	Civic Centre Works	1,625	1,046	(579)	(1,593)	The contract with the main contractor has been signed, in budget, and work is progressing according to the programme	S
Culture, Strategy & Engagement		16,205	11,063	(5,142)	(2,905)		
697	Exceptional Financial Support	20,000	0	(20,000)	0	The exact level of usage of EFS depends upon the revenue budget outturn that will be reported to Cabinet in July.	H
699	Approved Capital Programme Contingency	2,443	2,444	0	(60)	The budget is currently forecast to spend but this will become clearer after the year end and the accounts are closed.	H
Corporate Items		22,443	2,444	(20,000)	(60)		
TOTAL GF CAPITAL PROGRAMME		123,826	79,234	(44,591)	(22,855)		
HOUSING REVENUE ACCOUNT							

2024/25 Capital Monitoring, @ Quarter 3		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 3 & QTR. 2 (£'000)	Scheme Progress Comments (for CLT, Capital board ¹ and Cabinet report)	Funded By
SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
202	HRA - P2 Aids, Adap's & Assist Tech - Council	1,144	1,144	(0)	(1)	The service is reporting to fully utilise this Housing Adaptations capital budget, and have an end of financial year breakeven position. This is despite a late influx of unblocked contracts through the procurement system. These approved additional adaptations are now being scheduled for completion in the 2025/2026 financial year.	

2024/25 Capital Monitoring, @ Quarter 3		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 3 & QTR. 2 (£'000)	Scheme Progress Comments (for CLT, Capital board ¹ and Cabinet report)	Funded By
SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
550	New Homes Acquisition	33,540	13,023	(20,517)	0	The Housing Delivery Team have responded to the market conditions by employing more agile procurement methods to ensure best value for money in acquisitions schemes. It is intended that this process will be continued through the remainder of the foreseeable period, by the nature of development market shifts are inevitable and the Housing Delivery Team's ability to continue to apply best value methodology depends on being able to continue agile and compliant procurement	
551	Existing Home Acquisitions - TA	22,825	22,825	0	(0)		

2024/25 Capital Monitoring, @ Quarter 3		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 3 & QTR. 2 (£'000)	Scheme Progress Comments (for CLT, Capital board ¹ and Cabinet report)	Funded By
SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
552	HRA – Carbon Reduction	3,503	2,490	(1,013)	(126)	Reduction in forecast spend from Q2 to Q3 is due to changing assumptions as to level of spend required in 2024/25 to support Wave 3 funding bid. Bid has been made through London Councils and currently awaiting confirmation of any grant award. Grant is dependent on spend being achieved.	

2024/25 Capital Monitoring, @ Quarter 3		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 3 & QTR. 2 (£'000)	Scheme Progress Comments (for CLT, Capital board ¹ and Cabinet report)	Funded By
SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
553	HRA – Fire Safety	11,279	9,506	(1,773)	1,701	Q3 reports a movement of £1.7 million from the previous quarter. This is primarily due to funds being allocated for Fire Stopping works following a virement from Broad Water Farm works before Christmas. The end-of-year forecast currently shows a variance of -£1.7 million, which we anticipate carrying forward due to slower-than-expected progress in procuring AFD works and Fire Doors, as well as delays in finalising the long-term contract for Electrical Inspection Certificate Report.	

2024/25 Capital Monitoring, @ Quarter 3		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 3 & QTR. 2 (£'000)	Scheme Progress Comments (for CLT, Capital board ¹ and Cabinet report)	Funded By
SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
554	Broadwater Farm Project	12,813	9,205	(3,608)	(409)	Improved position between Q2 and Q3 due to budget virement between Broad Water Farm programme and fire safety programme. Leaving out the virement, the BWF capital works programme has slipped circa £400,000 overall. Slippage due to slower progress on Tangmere demolition than expected, the move of the community centre project into 2025/26 and out of current year forecasts and lower than anticipated acquisitions on the remaining block to be decanted.	

2024/25 Capital Monitoring, @ Quarter 3		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 3 & QTR. 2 (£'000)	Scheme Progress Comments (for CLT, Capital board ¹ and Cabinet report)	Funded By
SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
555	HRA - High Road West	2,064	440	(1,624)	2	Development programme has slowed and is currently under review, in light of broader delivery factors, including market changes impacting viability. Acquisition of homes has been delayed to FY 2025/26. Projected spend for remainder of FY 2024/25 is project on-costs. Recharges to be completed in Q4.	
556	HRA - Northumberland Park	0	252	252	40	Housing Gateway 0 Report will be considered by Cabinet in next couple of months; Architects re- engaged for design work; continuation of digital programme at the Neighbourhood Resource Centre; design and distribution of booklet of local resources for residents	

2024/25 Capital Monitoring, @ Quarter 3		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 3 & QTR. 2 (£'000)	Scheme Progress Comments (for CLT, Capital board ¹ and Cabinet report)	Funded By
SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
557	Broadwater Farm New Build	21,944	4,682	(17,262)	1,678	Slippage between Q2 and Q3 reported as we have now completed the procurement of the main contractor for Phase 1(a) and cashflow for the year has been updated to reflect contractors information. Spend is reduced due to contractor not starting works until the new year as opposed to previously forecast 2024 start.	
590	HRA - Major Works Programme	35,293	22,580	(12,713)	(6,420)	The reduction in forecast spend from Q2 to Q3 is mainly due to a reduction of £6m to the forecast spend on the Noel Park Pods programme in 2024/25. This is due to ongoing discussions with the contractor to agree additional cost on the project. Only spend up to current approved budget is now expected this year.	

2024/25 Capital Monitoring, @ Quarter 3		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 3 & QTR. 2 (£'000)	Scheme Progress Comments (for CLT, Capital board ¹ and Cabinet report)	Funded By
SCHEME NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
599	New Homes Build Programme	101,926	73,977	(27,949)	(0)	The Housing Delivery Team have responded to the market conditions by employing more agile procurement methods to ensure best value for money in new build schemes. It is intended that this process will be continued through the remainder of the foreseeable period, by the nature of development market shifts are inevitable hence the amber status.	
TOTAL HRA CAPITAL PROGRAMME		246,331	160,123	(86,208)	(3,535)		
OVERALL CAPITAL PROGRAMME		370,157	239,357	(130,800)	(26,391)		

Appendix 5 – 2024/25 GF Capital MTFs Budget (including 2023/24 carry forwards) as at Quarter 3.

		2023/24 Capital Slippage	2024/25 Budget	2024/25 Revised Budget	2024/25 (IN- YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/ 27 Budget	2027 /28 Budget	2028/ 29 Budget	2023/24 - 28/29 Total
REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
101	Primary Sch - repairs & maintenance	1,337	4,000	5,337		(450)	4,887	2,450	2,000	2,000	0	11,337
102	Primary Sch - mod & enhance (Inc SEN)	3,504	7,500	11,004	92	(5,395)	5,701	9,748	4,674	0	0	20,123
104	Early years	0	0	0	428		428	0	0	0	0	428
105	RAAC Schools	0	0	0	2,260		2,260	0	0	0	0	2,260
110	Devolved Sch Capital	0	531	531	(23)		508	531	531	531	0	2,101
114	Secondary Sch - mod & enhance (Inc SEN)	(2,080)	3,983	1,903		(829)	1,074	1,629	0	0	0	2,703
121	Pendarren House	28	500	528		(457)	71	457	0	0	0	528
123	Wood Green Youth Hub	0	0	0	30		30					30

		2023/24 Capital Slippage	2024/25 Budget	2024/25 Revised Budget	2024/25 (IN- YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/ 27 Budget	2027 /28 Budget	2028/ 29 Budget	2023/24 - 28/29 Total
REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
124	In-Borough Residential Care Facility	230	3,000	3,230		(3,102)	128	2,900	3,102	0	0	6,130
125	Safety Valve	204	3,350	3,554		(2,937)	617	8,561	2,937	0	0	12,115
126	EYES and Social Care developments to the LiquidLogic System	0	250	250			250	2,000	250	0	0	2,500
Children's Services		3,223	23,114	26,337	2,787	(13,170)	15,954	28,276	13,494	2,531	0	60,255
201	Aids, Adap's & Assistive Tech - Home Owners (DFG)	(538)	2,193	1,655	1,842		3,497	2,200	2,200	2,200	0	10,097
209	Assistive Technology	515	300	815			815	0	0	0	0	815
211	Community Alarm Service	0	177	177			177	177	177	177	0	708
213	Canning Crescent Assisted Living	900	0	900	1,660		2,560	0	0	0	0	2,560

		2023/24 Capital Slippage	2024/25 Budget	2024/25 Revised Budget	2024/25 (IN- YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/ 27 Budget	2027 /28 Budget	2028/ 29 Budget	2023/24 - 28/29 Total
REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
214	Osborne Grove Nursing Home	0	700	700	(699)		1	(0)	0	0	0	1
217	Burgoyne Road (Refuge Adaptations)	0	0	0	3		3	0	0	0	0	3
221	Social Care System Implementation	72	0	72			72	0	0	0	0	72
222	Wood Green Integrated Care Hub	0	0	0			0	0	0	0	0	0
225	Locality Hub	119	1,500	1,619		(1,301)	318	674	1,301	0	0	2,293
Adults, Health & Communities		1,068	4,870	5,938	2,807	(1,301)	7,444	3,051	3,678	2,377	0	16,550
119	School Streets	438	325	763			763	325	325	325	325	2,063
301	Street Lighting	(6)	1,000	994			994	1,000	1,000	1,000	0	3,994
302	Borough Roads	(85)	6,000	5,915	176		6,091	6,571	6,000	6,000	6,000	30,662
303	Structures (Highways)	(370)	0	(370)			(370)	0	0	0	0	(370)
304	Flood Water Management	24	710	734			734	0	0	0	0	734
305	Borough Parking Plan	184	250	434			434	0	0	0	0	434

		2023/24 Capital Slippage	2024/25 Budget	2024/25 Revised Budget	2024/25 (IN- YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/ 27 Budget	2027 /28 Budget	2028/ 29 Budget	2023/24 - 28/29 Total
REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
307	CCTV	129	0	129			129	0	0	0	0	129
309	Local Implementation Plan(LIP)	(88)	1,000	912	646		1,558	1,000	1,000	1,000	0	4,558
310	Developer S106 / S278	0	250	250			250	250	250	250	0	1,000
311	Parks Asset Management:	(80)	450	370			370	450	450	450	0	1,720
313	Active Life in Parks:	384	400	784	(63)		722	400	400	400	0	1,922
314	Parkland Walk Bridges	(141)	3,350	3,209		(271)	2,938	621	350	2,500	350	6,759
322	Finsbury Park	0	500	500	(200)		300	500	500	500	0	1,800
323	Parking Strategy	0	0	0			0	0	0	0	0	0
325	Parks Vehicles	314	360	674		(674)	0	674	0	0	0	674
328	Street & Greenspace Greening Programme	0	178	178			178	75	75	0	0	328
331	Updating the boroughs street lighting with	0	0	0			0	0	0	0	0	0

		2023/24 Capital Slippage	2024/25 Budget	2024/25 Revised Budget	2024/25 (IN- YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/ 27 Budget	2027 /28 Budget	2028/ 29 Budget	2023/24 - 28/29 Total
REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
	energy efficient LED Lamps											
332	Disabled Bay/Blue Badge	157	150	307			307	0	0	0	0	307
333	Waste Management	100	0	100			100	0	0	0	0	100
334	Parks Depot Reconfiguration	(6)	100	94			94	0	0	0	0	94
335	Streetspace Plan	3,458	0	3,458		(3,000)	458	3,000	0	0	0	3,458
336	New River Sports & Fitness	0	533	533			533	533	533	0	0	1,599
338	Road Casualty Reduction	83	950	1,033			1,033	950	950	950	950	4,833
341	Leisure Services	0	3,660	3,660		(1,755)	1,905	2,580	825	1,063	1,063	7,436
342	Public Protection - To replace life expired IT system	0	300	300		(150)	150	200	0	0	0	350
343	Tottenham Parks	0	0	0	1,500		1,500	0	0	0	0	1,500

		2023/24 Capital Slippage	2024/25 Budget	2024/25 Revised Budget	2024/25 (IN- YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/ 27 Budget	2027 /28 Budget	2028/ 29 Budget	2023/24 - 28/29 Total
REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
444	Marsh Lane	214	0	214			214	0	0	0	0	214
452	Low Carbon Zones	129	0	129			129	0	0	0	0	129
465	District Energy Network (DEN)	(22)	1,000	978	(978)		0	0	0	0	0	0
4007	Tottenham Hale Decentralised Energy Network (DEN)	0	2,500	2,500	(2,464)		36	0	0	0	0	36
4008	Wood Green Decentralised Energy Network (DEN)	1,319	1,800	3,119	(2,813)		306	0	0	0	0	306
4013	Clean Air School Zones	0	400	400		(400)	0	400	400	400	400	1,600
4014	Walking and Cycling Action Plan (WCAP) LTN delivery	102	708	810		(203)	607	911	708	708	708	3,642
4015	Walking and Cycling Action Plan (WCAP) Strategic cycle route delivery	377	1,033	1,410		(1,264)	146	2,297	1,033	1,033	1,033	5,540

		2023/24 Capital Slippage	2024/25 Budget	2024/25 Revised Budget	2024/25 (IN- YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/ 27 Budget	2027 /28 Budget	2028/ 29 Budget	2023/24 - 28/29 Total
REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
4016	Walking and Cycling Action Plan (WCAP) Cycle Parking (Hangers) delivery	0	118	118			118	118	118	118	118	590
Environment & Resident Experience		6,614	28,025	34,639	(4,196)	(7,717)	22,726	22,855	14,917	16,697	10,947	88,141
401	Tottenham Hale Green Space	1,912	422	2,334	(2,334)		0	0	0	0	0	0
402	Tottenham Hale Streets	2,437	4,468	6,905	2,334	(6,361)	2,877	2,158	6,361	0	0	11,397
404	Good Economy Recovery plan	2,732	0	2,732	(1,738)		994	0	0	0	0	994
406	Opportunity Investment Fund	63	0	63	1,322		1,385	0	0	0	0	1,385
408	Down Lane Park	237	5,000	5,237	(1,500)		3,737	2,591	0	0	0	6,328
411	Tottenham Heritage Action Zone (HAZ)	1,526	0	1,526	(1,526)		0	0	0	0	0	0
415	North Tott Heritage Initiative	348	0	348	(348)		0	0	0	0	0	0

		2023/24 Capital Slippage	2024/25 Budget	2024/25 Revised Budget	2024/25 (IN- YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/ 27 Budget	2027 /28 Budget	2028/ 29 Budget	2023/24 - 28/29 Total
REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
431	Gourley Triangle Development	0	0	0	300		300	0	0	0	0	300
455	Replacement Cloud based IT solutions for Planning, Building Control & Land Charges	0	0	0	60		60	0	0	0	0	60
457	Future High Sreet Project	7,887	3,206	11,093	(11,093)		0	0	0	0	0	0
458	SIP - Northumberland PK BB & WorkSpace/Biz Support	1,233	0	1,233		(446)	787	446	0	0	0	1,233
459	Wood Green Regen Sites	0	1,227	1,227			1,227	2,804	4,227	0	0	8,257
473	Enterprising Tottenham High Road (ETHR)	1,123	0	1,123	(1,123)		0	0	0	0	0	0
474	Tottenham High Road Strategy	602	0	602	1,384	(1,061)	925	1,061	0	0	0	1,986

		2023/24 Capital Slippage	2024/25 Budget	2024/25 Revised Budget	2024/25 (IN- YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/ 27 Budget	2027 /28 Budget	2028/ 29 Budget	2023/24 - 28/29 Total
REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
478	Wood Green Good Growth Fund	197	0	197			197	0	0	0	0	197
480	Wood Green Regen (2)	401	2,393	2,794	312		3,106	996	2,755	0	0	6,856
483	Productive Valley Fund (SIP)	562	0	562	352		914	0	0	0	0	914
488	Liveable Seven Sisters (LSS)	1,019	0	1,019	3,051	(3,069)	1,001	3,069	0	0	0	4,070
493	Bruce Grove Yards (BGY)	218	0	218	6,606	(4,851)	1,973	875	4,851	0	0	7,699
4002	Northumberland Park estate area public realm	389	0	389			389	0	0	0	0	389
4005	SME Workspace Intensification	1,749	0	1,749		(1,662)	87	1,662	0	0	0	1,749
4010	Selby Urban Village Project	3,788	6,000	9,788		(8,526)	1,262	5,000	21,081	10,526	0	37,869
4011	Commercial Property Remediation	472	4,214	4,686		(4,186)	500	4,000	3,000	3,000	4,186	14,686

		2023/24 Capital Slippage	2024/25 Budget	2024/25 Revised Budget	2024/25 (IN- YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/ 27 Budget	2027 /28 Budget	2028/ 29 Budget	2023/24 - 28/29 Total
REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
4012	Energy Performance Certificate improvements	0	750	750		(500)	250	750	500	500	500	2,500
316	Asset Management of Council Buildings	3,247	5,000	8,247	953	(3,190)	6,010	7,440	1,000	0	0	14,450
Placemaking & Housing		32,142	32,679	64,821	(2,988)	(33,853)	27,980	32,853	43,774	14,026	4,686	123,319
421	HRW Acquisition	74,058	12,200	86,258		(78,158)	8,100	4,600	112,600	39,079	39,079	203,458
430	Wards Corner Development	5,085	1,000	6,085	(5,785)		300	0	0	0	0	300
509	CPO - Empty Homes	2,673	0	2,673			2,673	0	0	0	0	2,673
Placemaking & Housing (Enabling Budgets)		81,816	13,200	95,016	(5,785)	(78,158)	11,073	4,600	112,600	39,079	39,079	206,431
330	Civic Centre Works	1,786	31,234	33,020		(31,395)	1,625	24,609	34,856	1,611	0	62,701
602	Corporate IT Board	2,662	500	3,162		(2,580)	582	860	860	860	0	3,162
604	Continuous Improvement	98	1,300	1,398		(564)	834	950	662	564	0	3,010

		2023/24 Capital Slippage	2024/25 Budget	2024/25 Revised Budget	2024/25 (IN- YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/ 27 Budget	2027 /28 Budget	2028/ 29 Budget	2023/24 - 28/29 Total
REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
607	Financial Management System Replacement	1,277	0	1,277			1,277	0	0	0	0	1,277
624	Digital Together	268	0	268			268	0	0	0	0	268
625	CCTV Move and Replacement of end of Life Infrastructure	0	733	733		(533)	200	1,266	733	0	0	2,200
626	Corporate Data Platform	0	250	250			250	1,250	1,000	0	0	2,500
627	Hybrid AV between now and Civic Centre coming on line	0	300	300		(250)	50	750	450	0	0	1,250
628	Locality Hub ICT	0	400	400			400	600	0	0	0	1,000
629	Leisure Insourcing ICT	0	433	433			433	0	0	0	0	433
630	Libraries IT and Buildings upgrade	0	300	300			300	500	150	0	0	950

		2023/24 Capital Slippage	2024/25 Budget	2024/25 Revised Budget	2024/25 (IN- YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/ 27 Budget	2027 /28 Budget	2028/ 29 Budget	2023/24 - 28/29 Total
REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
631	Ally Pally - Counter Terrorism	0	496	496	(72)		424	182	363	0	0	969
632	Ally Pally - Health & Safety Works	0	798	798	26		823	286	293	0	0	1,402
633	Ally Pally - Compliance works	0	815	815	127		941	1,194	2,546	0	0	4,682
634	Ally Pally - Invest to Earn	0	1,437	1,437	(81)	(1,356)	0	1,628	1,128	1,356	0	4,112
635	Mobile Replacement (Smart Phones / Devices)	0	175	175			175	250	225	0	0	650
636	Replacing Desktop AV / Screens in Offices	0	150	150			150	150	150	0	0	450
653	Capital Support for IT Projects	194	0	194			194	0	0	0	0	194
655	Data Centre Move	754	500	1,254			1,254	450	0	0	0	1,704
464	Bruce Castle	(211)	450	239	589	227	1,055	223	0	0	0	1,278

		2023/24 Capital Slippage	2024/25 Budget	2024/25 Revised Budget	2024/25 (IN- YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/ 27 Budget	2027 /28 Budget	2028/ 29 Budget	2023/24 - 28/29 Total
REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
447	Alexandra Palace - Maintenance	0	470	470			470	470	470	470	0	1,880
621	Libraries IT and Buildings upgrade	1,026	0	1,026	1,226		2,252	0	0	0	0	2,252
623	Wood Green Library	1,498	0	1,498	(1,498)		0	0	0	0	0	0
656	BT Big Switch Off	843	1,000	1,843			1,843	0	0	0	0	1,843
657	Corporate Laptop Refresh	400	550	950		(850)	100	2,100	1,200	1,100	0	4,500
658	ERP - Full Replacement (Investigation Only)	154	0	154			154	0	0	0	0	154
659	M365 Additional Functionality	669	0	669		(519)	150	519	0	0	0	669
Culture, Strategy & Engagement		11,418	42,290	53,708	317	(37,820)	16,205	38,238	45,086	5,961	0	105,490
697	Exceptional Financial Support	0	0	0	20,000		20,000	0	0	0	0	20,000
699	P6 - Approved Capital	3,112	0	3,112	(669)		2,443	0	0	0	0	2,443

		2023/24 Capital Slippage	2024/25 Budget	2024/25 Revised Budget	2024/25 (IN- YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/ 27 Budget	2027 /28 Budget	2028/ 29 Budget	2023/24 - 28/29 Total
REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
	Programme Contingency											
Corporate Items		3,112	0	3,112	19,331	0	22,443	0	0	0	0	22,443
TOTAL GF CAPITAL PROGRAMME		139,393	144,178	283,571	12,273	(172,019)	123,826	129,873	233,549	80,670	54,712	622,629

Appendix 6 – Proposed Virements (Revenue and Capital)

Proposed GF Capital Virements for Quarter Three (2024/25)

Priority	Scheme Number	Scheme Description	Budget Adjustment (Virement) (£000)		Scheme Description
Children's Services	102	Primary Sch - mod & enhance (Inc SEN)	92	new grant	Forestry Commission grant award re: LATF (Tree planting/Little forest)
Children's Services	124	In-Borough Residential Care Facility	(742)	slippage	Budget reprofiled to future years
Children's Services	125	Safety Valve	(546)	slippage	Budget reprofiled to future years
			(1,196)		
Adults, Health & Communities	201	Aids, Adap's & Assistive Tech -Home Owners (DFG)	402	new grant	Additional 2024/25 DFG grant award
			402		
Environment & Resident Experience	313	Active Life in Parks:	(63)	NA	Budget transfer to scheme 480 re: Wood Green MUGA installation
Environment & Resident Experience	343	Tottenham Parks	1,500	NA	Newly created capital scheme. Budget transferred from scheme 408
Environment & Resident Experience	314	Parkland Walk Bridges	(271)	slippage	Budget reprofiled to future years
Environment & Resident Experience	325	Parks Vehicles	(674)	slippage	Budget reprofiled to future years
Environment & Resident Experience	341	Leisure Centre Improvement Works	(1,755)	slippage	Budget reprofiled to future years

Priority	Scheme Number	Scheme Description	Budget Adjustment (Virement) (£000)		Scheme Description
Environment & Resident Experience	4014	Walking and Cycling Action Plan (WCAP) LTN delivery	(203)	slippage	Budget reprofiled to future years
Environment & Resident Experience	4015	Walking and Cycling Action Plan (WCAP) Strategic cycle route delivery	(1,264)	slippage	Budget reprofiled to future years
Environment & Resident Experience	309	Local Implementation Plan(LIP)	646	new grant	Budget adjustment/increase to align with agreed 2024/25 TfL LIP funding
(2,084)					
Placemaking & Housing	455	Replacement Cloud based IT solutions for Planning, Building Control & Land Charges	60	NA	Budget transfer from 699 to 455 re: Planning and Building Control database implementation
Placemaking & Housing	404	Good Economy Recovery plan	28	new grant	Additional UKSPF capital grant award
Placemaking & Housing	480	Wood Green Regen (2)	249	new grant	Football Foundation Playzone Funding re: Wood Green Common MUGA
Placemaking & Housing	480	Wood Green Regen (2)	63	NA	Budget transfer from scheme 313 re: Wood Green MUGA installation
Placemaking & Housing	408	Down Lane Park	(1,500)	NA	Budget transfer to scheme 343

Priority	Scheme Number	Scheme Description	Budget Adjustment (Virement) (£000)		Scheme Description
Placemaking & Housing	493	Bruce Grove Yards (BGY)	(1,061)	Deletion - BFLRF back to DLUHC	Budget reduction/adjustment to reflect Brownfield Land Release Funding (i.e. £1.288m & £1.436m) returned back to DLUHC
Placemaking & Housing	474	Tottenham High Road Strategy	(1,663)	Deletion - BFLRF back to DLUHC	Budget reduction/adjustment to reflect Brownfield Land Release Funding (i.e. £1.288m & £1.436m) returned back to DLUHC
Placemaking & Housing	474	Tottenham High Road Strategy	(25)	Deletion - HE grant underclaim	Historic England (HAZ funding) grant award underclaim
Placemaking & Housing	458	SIP - Northumberland PK BB & WorkSpace/Biz Support	(446)	slippage	Budget reprofiled to future years
Placemaking & Housing	4005	SME Workspace Intensification	(1,662)	slippage	Budget reprofiled to future years
Placemaking & Housing	406	Opportunity Investment Fund	1,322	Usable Capital Receipt - OIF & PVF	Budget increase to allow for new OIF loans
Placemaking & Housing	483	Productive Valley Fund (SIP)	(186)	Usable Capital Receipt - OIF & PVF	Budget reprofiled to allow for PVF new loan
			(4,821)		

Priority	Scheme Number	Scheme Description	Budget Adjustment (Virement) (£000)		Scheme Description
Placemaking & Housing (Enabling Budgets)	430	Wards Corner Development	(5,785)	Deletion - Capital Programme Review	Budget deletion in line with the recent capital programme review
			(5,785)		
Culture, Strategy & Engagement	330	Civic Centre Works	(1,014)	slippage	Budget reprofiled to future years in line with revised delivery schedule
			(1,014)		
Corporate Items	699	P6 - Approved Capital Programme Contingency	(60)	NA	Budget transfer from 699 to 455 re: Planning and Building Control database implementation
Corporate Items	697	Exceptional Financial Support	20,000	EFS	Exceptional Financial Support
			19,940		
OVERALL TOTAL =			5,443		

Write off Summary Report - Quarter 3

All Council debt is considered recoverable; the Corporate Debt Management Service makes every effort to collect charges due to the Council. However, in some circumstances it is appropriate to write off a debt when all forms of recovery action have been exhausted.

This quarterly report is for information purposes only, which details the debts that were submitted for write off for the Financial Period 1st October 2024 to 31st December 2024 (Q3). These relate to delinquent accounts where all forms of recovery action had been fully exhausted.

Council Debt is written off in line with the instructions set out within the Financial Regulations, following Legal advice, Court instruction or in accordance with the Limitations Act 1980. These sums have all been approved by the Director of Finance under his delegated authority and, where appropriate, the Lead Member for Finance. They have been adequately provided for in the Council's Bad Debt Provisions.

The table below summarises the Q3 write off by service type, value and volume.

Quarter 3 Write Off, Financial Period 1st Oct 2024 - 31st Dec 2024									
Service	Council Tax	NNDR (Business Rates)	HBOP (Housing Benefit Overpayments)	HRA Rent	Leaseholder	Commercial Rent	Sundry Debt	Parking	Total
Under £50k	£0.00	£0.00	£57,926.81	£1,059,806.08	£0.00	£0.00	£112,614.49	£7,935,874.00	£9,166,221.38
Volume	0	0	76	458	0	0	108	39587	40229
Over £50k	£0.00	£67,085.51	£0.00	£0.00	£0.00	£0.00	£167,286.86	£0.00	£234,372.37
Volume	0	1	0	0	0	0	2	0	3
Total Value	£0.00	£67,085.51	£57,926.81	£1,059,806.08	£0.00	£0.00	£279,901.35	£7,935,874.00	£9,400,593.75
Total Volume	0	1	76	458	0	0	110	39587	40232

The over £50,000 cases totalling £234,000 is split between Business Rates, Adult Social Care and Schools. The Business Rates account dissolved in 2023. The client for Adult Social Care was assessed at full cost due to the lack of financial information provided. The client has no property ownership. The other over £50,000 relates to debt for a school which is now closed.

The category composition of the above write offs is shown below.

Write off categories

